

This Black Rock NRZ 2016 Annual Report is submitted in accordance with the Black Rock NRZ Bylaws Section 6.08.

Organization

At the June 2016 organizational meeting the following personnel were elected as officers of the Executive Committee:

President:	Stephanie Barnes
Vice President:	David Barbour
Treasurer:	John Schwarten
Secretary	Linda Simard
Past President	Gerry Manning
Past President	Joseph Ianniello

The Board of Directors as of June 2016 and their terms of office are listed in Appendix A.

The following members of the Board of Directors served on the Nominating Standing Committee:

John Marshall Lee (Chairman) Laura Hurwitz John Soltis

In addition to the Nominating Standing Committee, the bylaws define six Standing Committees that drive the implementation process. The Standing Committees and their chairpersons are:

Standing Committee	Name	Chairperson
1	Business & Economic Development	John Weldon
2	Education	Dolores Castillo
3	Arts, Entertainment & Culture	Bruce Williams
4	Land Use, Development, & Historic Preservation	John Weldon
5	Outreach and Communications	Heidi Schmenk
6	Quality of Life, Environment, & Public Safety	Phil Blagys

The Black Rock NRZ, Inc. worked with members of the City of Bridgeport's administration, including the following employees in 2016:

- ❖ Steven Stafstrom, 129th (Black Rock) District State Representative
- ❖ Scott Burns, 130th (Black Rock) City Council Member



- ❖ Kathryn M. Bukovsky, 130th (Black Rock) City Council Member
- ❖ Alma Maya, OPED Neighborhood Outreach Coordinator
- ❖ Angie Staltaro, a member of the Neighborhood Revitalization Department

Operations

There were four regular meetings of the Black Rock NRZ Board of Directors in 2016. There were many meetings of the NRZ Standing Committees.

As part of the bylaws the NRZ supports other Black Rock groups. In 2016, the NRZ worked with the following groups:

- ❖ Ash Creek Conservation Association (ACCA)
- ❖ Black Rock Art Guild (BRAG)
- ❖ Black Rock Business Association (BRBA)
- ❖ Black Rock Community Council (BRCC)
- ❖ Black Rock Families for Excellence (BRFE)
- ❖ Black Rock Garden Club (BRGC)
- ❖ Burroughs Community Center (BCC)
- ❖ Friends of the Bridgeport Public Library (FBPL)

The Black Rock NRZ and the West Side NRZ work to establish the Bridgeport NRZ Leadership Committee (BNLC) that consists of the leaders in each of the eight Bridgeport NRZs. Joseph Ianniello, a member of the Black Rock NRZ Executive Committee, was reelected Secretary of the BNLC in April 2016.

Treasurer's Report

The Black Rock NRZ, Inc. received their designation as a 501 (c) 3 organization in 2011 to facilitate fundraising.

There a disbursement of \$382 in 2016 to sponsor students for the Black Rock School's Nature Classroom trip. As of December 31, 2016 the NRZ treasury had a balance of \$12,866.74.

Grant Funding and Strategy

Unused PY-41 HUD CDBG funding became available for rehabilitating a park designated "Worden Park". Worden Park is the triangular city park bounded by Worden Avenue, Spruce Street, and St. Stevens Road. The new park is just across the street from the new Geraldine Clayton Magnet Academy, a K-8 school slated to open in early 2017. All planning was completed and the equipment needed was acquired. The equipment will be installed and the park completed in the spring of 2017.



Since the NRZ is a 501 (c) 3 organization, with treasury funds, it plans to hire a consultant to help seek grants from other sources.

The HUD CDBG funding awards are limited to Black Rock Census Tract 702 (roughly Ellsworth Street to I95). Seeking grants that are not limited to areas will enable the NRZ to address those Strategic Plan tasks in Census Tract 701 (Ellsworth Street to the Town of Fairfield) where much of the Village District area is located.

Highlights of NRZ Activities

Standing Committee 1: Business and Economic Development:

In 2016 there were significant accomplishments in the Strategic Plan tasks for this Standing Committee. The NRZ worked with the Office of Planning and Economic Development (OPED) as they developed architectural plans and designs. Each of these projects were presented by OPED to members of the NRZ and the Black Rock community. OPED responded to community inputs, made changes as required, and held additional meetings to present refined designs. This was done for:

- a. The Pedestrian Bridge from Black Rock to the Fairfield Metro Train Station
- b. Black Rock Commercial Village District Gateway Improvements
- c. The Improvement of the quasi rotatory Intersection at Brewster Street and Grovers Avenue

Each of these programs is described below.

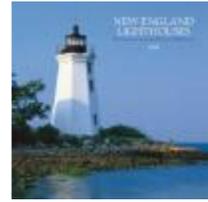
a. Pedestrian Bridge — Black Rock to Fairfield Metro Train Station:

In 2015, Bridgeport secured \$3.8 million in Connecticut Department of Transportation funds to build a pedestrian bridge in Black Rock over Ash Creek to the Fairfield Metro train station.

The 160-foot steel truss bridge will provide greater access for Black Rock residents to the train station. With a walkway width of 14 feet, the bridge will be a safe and convenient improvement to Bridgeport's transit oriented development.

The project also includes improvements to Fox Street (where one end of the bridge will connect) in anticipation of the increase in pedestrian and bicycle activity from Fairfield Avenue to the bridge site. The work includes reconstruction of sidewalks and curbs, along with the planting of street trees with potential to extend the existing bicycle route from Fairfield Avenue to the bridge.

In addition to the bridge structure, there will be improvements to the Creek trail. The 650 foot walkway extending Canfield Avenue creates a pedestrian greenway along current dead ends from Fox Street to Davidson Street. This will



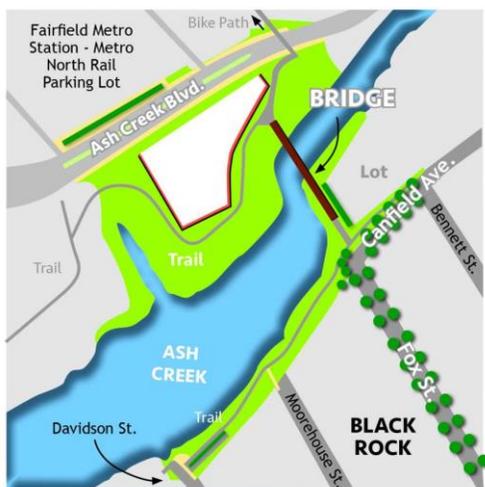
significantly increase the ¼ mile walkshed to the Fairfield Metro train station and create a scenic greenway along Ash Creek. The trail work will also eradicate existing invasive plant species and create upland meadow vegetation.

On the Bridgeport side of the bridge, there will be a gateway plaza constructed to connect to the bridge. On the Fairfield side, there will be work to help connect the wetlands walking trail and the train station.

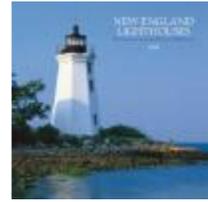
Four community meetings were planned during the design stage to discuss the approach and get community input. At the second community meeting in February 2017 the efforts during 2016 were discussed. The design is 25% to 30% complete and the construction is expected to be complete by late 2018 to 2019.



A rendition of the pedestrian bridge span over Ash Creek that will connect the Bridgeport neighborhood of Black Rock with the Fairfield Metro Rail Station in Fairfield.



An aerial rendition of the pedestrian bridge showing the access via existing city streets and a walking trail along Ash Creek.



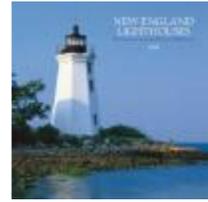
b. Black Rock Business District Gateway Improvements:

Work continues on \$500,000 State grant to improve the section of Black Rock along Fairfield Avenue from the Fairfield Town Line to Brewster Street. The Brewster Street and Fairfield Avenue intersection is considered the center of the Black Rock Commercial Village District.

In summer 2016, the Chairman of the Economic Development & Land Use Committee participated in the City of Bridgeport's selection committee to procure a firm to design streetscape improvements at the intersection of Brewster and Ellsworth Streets, as well as at the entry to Black Rock from the Fairfield Town Line at Ash Creek along Fairfield Ave. Freeman Companies (based in Hartford) was selected and the contract is being finalized with the City in order for Freeman to start work in late fall/early winter. It is anticipated that their work will take 3 months and they would like some members of the NRZ to be a part of an advisory committee that Freeman wants to establish to provide community input. The design is expected to be completed by spring so that the City can go out to bid for the construction phase and have a contract in place, with work commencing in the summer of 2018.

The Black Rock Business District Gateway Improvements consist of traffic calming strategies to improve the safety for pedestrians, bicyclists, and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape. Along with sidewalk and planting improvements, focal design features include integrated stormwater bioswales, pervious parking stalls, stamped concrete sidewalks, large thermo/epoxy graphics in the roadway that are representative of the neighborhood character and a treatment for an existing historic mile marker.

Attractive corner "bump-outs" will provide a traffic calming, pedestrian-safe area on each of the four curb corners on Fairfield Avenue at Brewster Street. A bump-out is an 8-foot projection at crossways into the avenue that enables a motorist to see pedestrians waiting to cross the street. This improves safety since pedestrians have a shorter crossing distance. Also, a narrowing of the roadway should slow down traffic.



Two illustrations show the Black Rock Business District Gateway Improvements concept that consist of traffic calming strategies that look to improve the safety for pedestrian, bicyclists and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape.

c. Intersection Improvement at Brewster Street and Grovers Avenue

The Brewster Street & Grovers Avenue Pocket park project converts a confusing intersection into a T-stop by reclaiming a large portion of the paved surface and converting it into a small community park.

Construction was completed at this intersection in time for the 2016 annual Christmas tree lighting in the new park.



Design Review Committee: This unofficial committee was established in 2016 to work mainly with Standing Committee 1. It is chaired by Vice President David Barbour.

The group includes members with expertise in architecture, landscape architecture, art, graphic design, and Black Rock history. In the interest of maintaining design quality in the neighborhood, they review proposed developments, private and public. Their focus is the evaluation of proposed designs' aesthetic compatibility with the neighborhood. When aesthetic and/or design deficiencies are identified, they make recommendations for improvements. They worked on improvements to the proposed design of the Worden Avenue Park.



Standing Committee 2 Education:

The previous Longfellow Grammar School has been torn down, reconstructed, and renamed the Geraldine Claytor Magnet Academy (GCMA). The school completed construction in 2016 and the first classes started in early 2017.

The new 75,680-square-foot school includes a full-size gymnasium, a technology and media center, a cafeteria, and an outdoor play area.

The focus of Standing Committee 2 is to identify the needs that can be funded via grant writing and community fundraising by reaching out to the Principals of the 3 Black Rock Schools: Black Rock Elementary, Geraldine Claytor Magnet Academy (GCMA) and St Ann Academy.

The committee partners with the Bridgeport Public Library, Burroughs Community Center, the Wakeman Boys and Girls Club, and local businesses to support community initiatives.

Standing Committee 3: Arts, Entertainment, and Culture:

The goal of the Arts and Culture Committee is to distinguish Black Rock as a recognizable center for arts, entertainment and culture. To that end, the NRZ is involved in expanding the neighborhood's visibility when it comes to each of these charges. At the same time it is possible for the group to establish procedures, based on industry best practices, for engaging artists of all kinds, developers, and event planners to the area.

The Black Rock Art Guild (BRAG) is very active with the NRZ, which is thanks to our newest member of the Board, Michele Hubler. Recently BRAG held an Art Reception and Fundraiser at the Burroughs Center for the Wakeman Boys and Girls Club. More information regarding BRAG is on their Facebook Page. All kinds of artists are encouraged to get involved to bring Black Rock's diverse artist community together. Painters, performers, writers, poets, help to create something great for Black Rock.

Standing Committee 4: Land Use, Development, & Historic Preservation:

Personnel on this standing committee have been an integral part of the activities detailed above in Standing Committee 1 Economic Development. Any future issues that involve Historic Preservation will be addressed by Standing Committee 4.

This Standing Committee has completed most of their Strategic Plan tasks. It continues to monitor the activities in the Strategic Plan Summary of tasks, Task 12 "Pursue alternative development options for 340-344 Brewster Street."

In 2016 this committee addressed a major issue facing not only the Black Rock but the South End and West Side NRZs and their communities as discussed below.



Petition to Build a Cement and Asphalt Recycling Plant

A Bridgeport industry (O&G) filed an application to the city's Zoning Board of Appeals (ZBA) for permission to build a new cement and asphalt recycling plant at 92 Howard Avenue, along Cedar Creek. The zoning application seeks variances to permit the outdoor storage of materials without using closed containers and to permit indoor storage with a coastal boundary because Cedar Creek empties into Long Island Sound.

The proposed plant would be located in the West Side NRZ directly across Cedar Creek from Black Rock. In addition it would impact the Seaside Village condominiums in the South End NRZ. A group from Seaside Village Homeowners Association was formed called "SAY NO TO O&G" to contest this petition.

The concern is that silica dust, produced by crushing concrete and other products, will pose a health hazard for nearby residents. The younger the person, the greater the impact. There are also a number of other sensitive sites nearby such as schools in all three areas, Marina Village housing project in the South End, and P.T. Barnum apartments in Black Rock.

There were two community meetings held in Black Rock on this issue. All three NRZs and the Seaside Village group attended. The attorney from O&G presented their plans and the SAY NO TO O&G committee presented their concerns.

A vote was taken that included community members present and the overwhelming majority felt the NRZs should contest this to the ZBA.

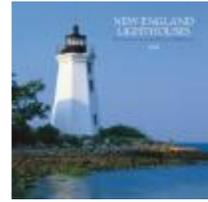
Black Rock NRZ sent a letter to the ZBA detailing their concerns and issues, and stating their Board of Directors unanimously opposes the plan as put forward by O&G.

The O&G petition has been withdrawn from the ZBA but O&G has been in contact with the Black Rock NRZ to discuss the concerns and intends to resubmit it in 2017.

Standing Committee 5: Outreach and Communications:

The main function of this committee is to inform the Black Rock community about our organization and encourage their involvement. This includes finding people to serve on our other committees and reaching out to people in the area between Ellsworth Street and Bostwick Avenue that were added to the official Black Rock section during the NRZ process.

The committee's current priority is developing and expanding our community contact email list and preparing an electronic newsletter. Over 150 contacts have been collected and our first newsletter has been prepared and circulated using MailChimp.



Additionally, the password for the City designed Black Rock website has been located and Board Member John Soltis will be taking over the management of the website.

The committee coordinated with the Design Review Committee to utilize the new Black Rock NRZ Logo that has been used on the newsletter and will be used on the website and other communications going forward.

Standing Committee 6: Quality of Life, Environment, & Public Safety:

Quality of Life: Quality of life tasks are distributed among other Standing Committees.

Public Safety: The BRCC Public Safety Committee is chaired by a Board member who sits on the boards of both the Black Rock Community Council (BRCC) and the Black Rock NRZ. The Public Safety Committee organization and operation is described below.

Environmental Tasks: The NRZ Environmental tasks coincide with the efforts and mission of the Ash Creek Conservation Association (ACCA).

NRZ Board Member Dr. Kraig Steffen is also Vice President of the ACCA and liaises with environmental issues that are part of Standing Committee 6 tasks.

BRCC Activities Directly Related to the NRZ Strategic Plan

BRCC Safety Committee: The Safety Council works to promote the safety and security of the community by integrating the efforts of residents with the Bridgeport Police Department and elected officials. It consists of neighbors (about 300 households) from all areas of Black Rock working together in a variety of roles to enhance the quality of life that Black Rock has always enjoyed. It is organized like a block watch with Area Coordinators, Street Captains, and Block Watch Members. Crime issues are vetted through this committee for accuracy.

The Public Safety Committee met monthly in 2016, as appropriate, at the Burroughs Community Center. In addition to residents representing several sectors in Black Rock, also present were City Council members Scott Burns and Kathryn Bukovsky as well as the evening and night patrol officers from the Bridgeport Police Department. A variety of public safety issues are discussed and addressed. Much of the information is kept confidential to protect sources of information.

BRCC Black Rock History Committee: The BRCC History Committee met regularly in 2016 and continued its mission of promoting the history of Black Rock. Specific projects being planned include:

- Creating and dedicating a memorial to Goody Knapp, a 17th century woman who was tried, wrongfully convicted, and hanged for witchcraft in 1653 during Connecticut's witch hysteria. The site of the hanging, Try's Field and

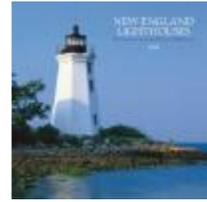


planned location of this memorial, is on the property of the Burroughs Community Center

- Working with the Falkland Islands Museum & National Trust at Stanley to create a memorial for the Charles Cooper. The Cooper was a 19th century packet ship built at the Hall Shipyard in Black Rock and was damaged rounding Cape Horn in 1866 but reached Port Stanley Harbor which became its final resting place. With much of the hull intact, its remains are the only full pieces of this type of 19th century wooden ship anywhere in the world. It is our intent to bring some significant piece of this vessel to Black Rock to incorporate in a lasting memorial to the Cooper.
- Continuing our project to create a digital walking history of Black Rock begun in 2015. This work entails the digitization, review, and updating of a slide presentation created in 1977 that was part of Black Rock's Bicentennial celebration.
- Creating a study guide that will identify materials available at the Fairfield Museum & History Center that relate to Black Rock's history. In September, members of our committee met with the library director at the Fairfield Museum and History Center to begin this work. We are also currently collecting materials for creating a separate research center at the Black Rock Library
- Determining the future of the Robert Lambdin mural depicting Squire's Wharf (current site of the Black Rock Yacht Club) during the latter part of the 18th century and that hung for many years at the Black Rock Bank & Trust Building. This important piece of Black Rock's history has been taken down due to the ongoing restoration of this building and moved temporarily to safe storage in a climate-controlled room at the Fairfield Museum and History Center. Its future will require determining final ownership, restoring the mural, and permanently displaying it in a public place in Black Rock.
- Continuing efforts to restore and maintain the Black Rock Harbor (Fayerweather) Light. The base restoration project which resulted in the acquisition of a grant for over \$400,000 has been completed. The grant and subsequent work were coordinated by the city of Bridgeport with the assistance from the BRCC. We will continue with further preservation efforts to protect and enhance this important historic structure.

Summary and Strategic Plan Status Update

Appendix B gives a detailed status and accomplishments of the Black Rock NRZ Strategic Plan tasks. It contains the task summary list from the Strategic Plan and a table with a detailed status of each task.



The status summary in Appendix B shows that 75% of the Strategic Plan tasks are completed or classified as on-going.

On-going tasks are those that do not come to completion but reach a state of equilibrium. For example Task 15, "Identify, encourage, and support high-priority development" is open ended and continues. Practically speaking, the status is completed to date, but work will continue as situations arise.

As the NRZ Implementation Committee begins work in 2017 it will prioritize and focus on the remaining Strategic Plan tasks. In general, efforts will be in identifying and encouraging new development and rehabilitation of venues in the Village District in keeping with the character of Black Rock to make it a pedestrian oriented mixed-use area. This will require the NRZ and the community to seek City, State, and possibly other grant support.

An emerging problem is a lack of parking for access to Village District venues. The NRZ and community will have to work with the City in addressing this problem.

An interesting Strategic Plan task is to develop Brewster Street – a key gateway from the Town of Fairfield – possibly incorporating it into the Village District. This requires the NRZ and the community to work closely with Bridgeport's Office of Planning and Economic Development as done in defining the Village District.

Respectfully submitted,

Stephanie Barnes
President, Black Rock NRZ, Inc.

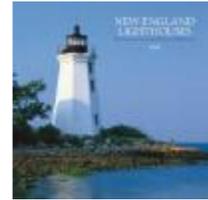
Linda Simard
Secretary, Black Rock NRZ, Inc.

Joseph Ianniello
Member, Executive Committee, Black Rock NRZ, Inc.

4/6/17
Date

4/6/17
Date

4/6/2017
Date



Appendix A: Black Rock NRZ, Inc. Board Members

As of June 2016		
NAME	TERM EXPIRATION	NOTES
Phil Blagys	June 2019	3rd term - stand down year after June 2019
Kenneth Alcorn	June 2019	2nd term
Dolores Castillo	June 2019	1st term
Joe Larcheveque	June 2019	1st term
John Weldon	June 2019	1st term
Heidi Schmenk	June 2019	1st term
Stephanie Barnes	June 2018	2nd term
David Barbour	June 2018	3rd term- stand down 1 year after June 2018
Joe Ianniello	June 2018	3rd term- stand down 1 year after June 2018
Gerry Manning	June 2018	3rd term- stand down 1 year after June 2018
Maritzka Jones Stevenson	June 2018	NOT ACTIVE
John Schwarten	June 2018	2nd term
Linda Simard	June 2018	2nd term
Peter Holecz	June 2017	2nd term
Laura Hurwitz	June 2017	3rd term- stand down 1 year after June 2017
John Marshall Lee	June 2017	3rd term- stand down 1 year after June 2017
John Soltis	June 2017	2nd term
Kraig Steffen	June 2017	3rd term- stand down 1 year after June 2017
Bruce Williams	June 2017	3rd term- stand down 1 year after June 2017

Ex Officio Board Members	
Kathryn M. Bukovsky	130 th District City Council Member
Scott Burns	130 th District City Council Member



Appendix B: Status of Strategic Plan Tasks

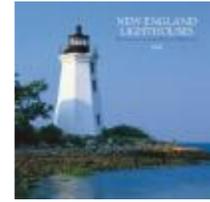
The table on page 14 is from the Black Rock NRZ Strategic Plan page 33 and contains the summary of strategic tasks.

The status of each task is listed in the tables on pages 15 through 17.

A summary of the status of the Strategic Plan tasks is:

Task Status	Number	Percent
Completed/On-going*	27	75%
In-process	4	11%
Not Started, Cancelled, or Deferred	5	14%
Total	36	

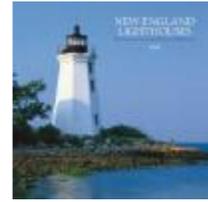
*On-going tasks are activities that do not come to completion. For example Task 15, "Identify, encourage, and support high-priority development" is open ended and continues. Practically, the status is completed to date.



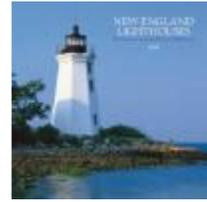
IX. NRZ Strategy

As a result of careful planning, analysis, and stakeholder input, the consultants recommend the following 39 components to create a successful revitalization strategy for Black Rock. An implementation timeframe is also indicated, with immediate implementation (■) occurring within one year, short-term implementation (□) in one to five years, and long-term implementation (Ⓜ) in six to ten years. Each strategy is further defined on the following pages.

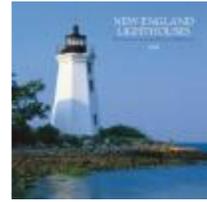
A. Implementation	
1. Identify/create an entity to oversee implementation of the plan	■ Within 1 year
B. Environment and Open Space	Implementation
2. Participate in design of improvements to Ellsworth Park	■ Within 1 year
3. Participate in design of improvements to P.T. Bamum Park	□ 1-5 Years
4. Develop Black Rock Waterfront Linear Park	Ⓜ 6-10 Years
C. Arts, Culture and Entertainment	Implementation
5. Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	□ 1-5 Years
6. Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	□ 1-5 Years
7. Develop a public art plan to commission juried public art.	Ⓜ 6-10 Years
D. Zoning, Land Use and Historic Preservation	
8. Develop guidelines for and ratify the Conservation Overlay Zone	□ 1-5 Years
9. Influence ordinance re-draft to include denial of zone changes in historic districts	□ 1-5 Years
10. Develop preservation loan program	□ 1-5 Years
11. Draft and promote dock ordinance	□ 1-5 Years
12. Pursue alternative development options for 340-344 Brewster Street	■ Within 1 year
E. Business and Economic Development	Implementation
13. Establish a liaison within the City for business and neighborhood development in Black Rock	■ Within 1 year
14. Eliminate inappropriate commercial uses	□ 1-5 Years
15. Identify, encourage, and support high-priority development opportunities	□ 1-5 Years
16. Create incentives for sustainable development	□ 1-5 Years
17. Plan for the further development of Brewster Street	Ⓜ 6-10 Years
F. Design Review and Development Standards	
18. Establish Black Rock Village District and guidelines	■ Within 1 year
19. Create commercial rehabilitation and façade improvement programs	□ 1-5 Years
20. Develop plan for streetscape improvements	□ 1-5 Years
G. Circulation, Access, Transportation, and Parking	Implementation
21. Develop neighborhood gateways	■ Within 1 year
22. Improve existing municipal parking lots	■ Within 1 year
23. Provide traffic lights or other traffic-calming devices at trouble intersections	□ 1-5 Years
24. Investigate potential for neighborhood trolley route	□ 1-5 Years
25. Investigate potential for foot bridge across Ash Creek	□ 1-5 Years
26. Enable bicycle access in Black Rock	□ 1-5 Years
27. Implement on-street parking regulations	■ Within 1 year
28. Develop parking plan for Black Rock Library	□ 1-5 Years
29. Explore expansion of municipal parking on available sites	□ 1-5 Years
H. Quality of Life	Implementation
30. Increase communication between the City, public safety, and the community	■ Within 1 year
31. Advocate for a police officer position dedicated to Black Rock	■ Within 1 year
I. Education	Implementation
32. Improve infrastructure at Black Rock schools	□ 1-5 Years
33. Increase children's access to education, including transportation to neighborhood events	□ 1-5 Years
34. Emphasize partnerships within Black Rock	■ Within 1 year
35. Identify additional funding for gaps in education	□ 1-5 Years
36. Support keeping Black Rock School as a neighborhood school	■ Within 1 year



Task Number	Activity	Status	Comments
A Implementation			
1	Identify/create an entity to oversee implementation of the plan	Completed	
B Environment & Open Space			
2	Participate in design of improvements to Ellsworth Park	Completed	
3	Participate in design of improvements to P.T. Barnum Park	Completed	The Cal Ripken foundation built a state-of-art little league ball field at P.T. Barnum park
4	Develop Black Rock Waterfront Linear Park	Cancelled	Not feasible at this time
C Arts, Culture, & Entertainment			
5	Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	Completed	NRZ & BRAG did this in 2016 & are now continuing to implement this.
6	Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	Completed.	Same as above
7	Develop a public art plan to commission juried public art.	Completed	Annual Arts Festival (See task 5)
D Zoning, Land Use, Historic Preservation			
8	Develop guidelines for and ratify the Conservation Overlay Zone	Completed	Guidelines Developed. This is being pursued by ACCA (see below)
9	Influence ordinance re-draft to include denial of zone changes in historic districts	Deferred	Plan to address this in 2017
10	Develop preservation loan program	Completed	This is being pursued by ACCA
11	Draft and promote dock ordinance	Completed	Ordinance drafted. This is being pursued by ACCA
12	Pursue alternative development options for 340-344 Brewster Street	Completed	



Task Number	Activity	Status	Comments
E Business & Economic Development			
13	Establish a liaison within the City for business and neighborhood development in Black Rock	Completed	
14	Eliminate inappropriate commercial uses	Completed	Done by ONE Bridgeport
15	Identify, encourage, and support high-priority development.	On going	See Standing Committee 4 accomplishments
16	Create incentives for sustainable development	Not an NRZ task.	This is a major effort by the City administration.
17	Plan for the further development of Brewster Street	Deferred	This will be economically feasible when a successful Village District is achieved.
F Design Review and Development Standards			
18	Establish Black Rock Village District and guidelines	Completed	Village District zoning regulations passed by zoning boards in 2015.
19	Create commercial rehabilitation and façade improvement programs	In process	
20	Develop plan for streetscape improvements	In process	Part of Village District activity & \$500K State grant program.
G Circulation, Access, Transportation, & Parking			
21	Develop neighborhood gateways	Completed	
22	Improve existing municipal parking lots	On going	Only 1 municipal lot. Repaved & improved. More needed
23	Provide traffic lights or other traffic-calming devices at trouble intersections	On going	Pedestrian crossing aids installed at intersections.
24	Investigate potential for neighborhood trolley route	Cancelled	Not feasible at this time
25	Investigate potential for foot bridge across Ash Creek	In process	The State funded the construction of this bridge in 2015
26	Enable bicycle access in Black Rock	Completed	



Task Number	Activity	Status	Comments
27	Implement on-street parking regulations	In process	Plans for implementing the \$500K State grant done in 2015.
28	Develop parking plan for Black Rock Library	On going	
29	Explore expansion of municipal parking on available sites	In process	
H Quality of Life			
30	Increase communication between the City, public safety, and the community	Completed (Done by BRCC)	A Sector Captain works with BRCC Public Safety Comm.
31	Advocate for a police officer position dedicated to Black Rock	Completed (Done by BRCC)	This exists at the patrol and leadership levels.
I Education			
32	Improve infrastructure at Black Rock schools	Completed	Black Rock School completed in 2015. Longfellow School under construction.
33	Increase children's access to education, including transportation to neighborhood events	On going	
34	Emphasize partnerships within Black Rock	Completed	
35	Identify additional funding for gaps in education	On going	
36	Support keeping Black Rock School as a neighborhood school	Completed	Construction completed on increasing school from pre-K to 8.