

This Black Rock NRZ 2012 Annual Report is submitted in accordance with the NRZ Bylaws Section 6.08.

Organization

At the June 2012 organizational meeting the following personnel were elected as officers of the Executive Committee:

President:	Joseph Ianniello
Vice President:	Gerry Manning
Treasurer:	John Marshall Lee
Secretary	Frank Basler
Member at Large	Phillip Blagys

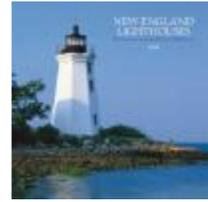
The Board of Directors and their terms of office are listed in Appendix A.

The following members of the Board of Directors served on the Nominating Standing Committee:

John Marshall Lee (Chairman)
Gerry Manning
Laura Hurwitz

In addition to the Nominating Standing Committee, the bylaws define six Standing Committees that drive the implementation process. The Standing Committees and their chairpersons are:

Standing Committee	Name	Chairperson
1	Business & Economic Development	Joseph Ianniello
2	Education	Laura Hurwitz
3	Arts, Entertainment & Culture	Bruce Williams (Liaison)
4	Land Use, Development, & Historic Preservation	Gerry Manning
5	Outreach and Communications	Frank Basler
6	Quality of Life, Environment, & Public Safety	Christopher Adams



The Black Rock NRZ, Inc. worked with members of the City of Bridgeport's administration. The following city employees have worked on projects with the Black Rock NRZ in 2012:

- ❖ Deborah Thomas Sims, Director of the Neighborhood Revitalization
- ❖ Christopher Rosario, Director of Anti Blight
- ❖ Angie Staltaro, a member of the Neighborhood Revitalization Department
- ❖ Keith Rodgerson, a member of the Office of Planning and Economic Development (OPED) department
- ❖ Mike Nidoh, Director of Planning in OPED
- ❖ Ben Hansen, OPED Project Manager

Operations

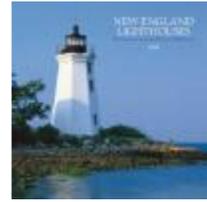
There were four regular meetings of the Black Rock NRZ Board of Directors and two community meetings in 2012. There were many meetings of the NRZ Standing Committees.

As part of the bylaws the NRZ supports other Black Rock groups. In 2012 the NRZ worked with the following groups:

- ❖ Ash Creek Conservation Association (ACCA)
- ❖ Black Rock Community Council (BRCC)
- ❖ Black Rock Families for Excellence (BRFE)
- ❖ Black Rock Garden Club (BRGC)
- ❖ Black Rock Homeowners Association (BRHA)
- ❖ Bridgeport NRZ Leadership Committee (BNLC)
- ❖ Burroughs Community Center (BCC)
- ❖ Friends of the Bridgeport Public Library (FBPL)
- ❖ Mayor's Beautification Awards Program
- ❖ ONEBridgeport

The Black Rock NRZ was one of the two founding members of the Bridgeport NRZ Leadership Committee (BNLC) that consisted of the leaders in each of the 6 Bridgeport NRZ. The BNLC had monthly meetings with members of the Mayor's staff to discuss the status of the various City projects in each of the NRZ districts, including:

- ❖ Adam Wood, Chief of Staff for the City of Bridgeport
- ❖ Charles Carroll, Director of Public Facilities and Parks Departments
- ❖ Ted Grabarz, Deputy Director of Public Facilities



- ❖ Kelly McDermott, Former Senior Manager in Central Grants & Community Development
- ❖ Steven Hladun, Special Project Coordinator

Fund Raising

The Black Rock NRZ, Inc. received their designation as a 501 (c) 3 organization in 2011 to facilitate fundraising.

In December 2011 Treasurer John Marshall Lee opened a bank account with deposits of \$650 in contributions and \$999.31 transferred from the dissolved Black Rock Homeowners Association (BRHA). Expenses included a USPS box rental and key for \$146, leaving a balance of \$1,503.31.

At the final NRZ Board meeting in October, Mr. Lee reported a balance of \$1,641.31. Unofficially, with donations received at the end of 2012 the balance should be about \$2,100.

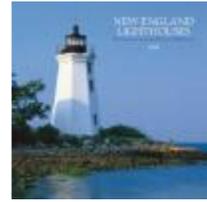
CDBG Funding Requests

Applications for three projects were submitted in 2012 for CDBG PY-38 (July 2012 through June 2013). CDBG regulations require that funding only be allocated to low/moderate income areas. In Black Rock Census Tract 702 (roughly Ellsworth Street to I-95) meets this requirement. The projects submitted were:

- ❖ Commercial rehabilitation of Fairfield Avenue between Ellsworth Street and I-95
- ❖ Streetscapes on Ellsworth Street and Martin Terrace around the Burroughs Community Center (\$70K)
- ❖ Refurbishment of tennis courts in Ellsworth Field (\$45K).

The NRZ has not been officially notified if these projects were accepted. However, it appears that funds were severely limited in PY-38. If the projects were not accepted the NRZ may resubmit them in PY-39.

Highlights of the 2012 activities of the NRZ are summarized in the following paragraphs. The status of the tasks listed in the Strategic Plan is given in Appendix B.



Highlights of NRZ Activities

Standing Committee 1: Business and Economic Development:

The NRZ received PY 37 (July 2011 to June 2012) CDBG funding for a Village District Study. The study was awarded to BFJ a New York City based company. Because of the late award of contract the study was started in late August and had to be completed by September 30, 2012. The award was for \$12,500. The project was completed and a Village District Zoning Overlay plan was developed for Census Tract 702. The next step is to determine if the plan should be expanded to include all Fairfield Avenue and submitted to the appropriate zoning boards.

The study listed advantages of a Village District, including:

- ❖ Providing a way of protecting sections of towns that have a distinctive character, landscapes, and historic significance and structures.
- ❖ Enabling zoning commissions to adopt regulations governing such matters as design and placement of buildings and maintenance of public views.
- ❖ Retaining valuable elements of the Black Rock cultural, social, economic, political, and architectural history and promoting a vibrant commercial environment and community shopping needs of Black Rock.

Also for CDBG PY-37 streetscapes on Albion Street were constructed to enhance the new Southwest Health Center and Apartment complex under construction and funded by HUD. The streetscapes provide access between Fairfield Avenue and the medical center and apartments.

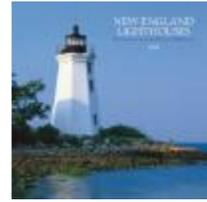
The historic bank building on at the corner of Fairfield Avenue and Brewster Street has been empty for several years. The City found developers in 2012 but they declined to execute a contract. The City has started working with a new developer who is a principal in another Fairfield Avenue business.

The committee continues the parking study for the Village District; however, City involvement and possibly consultants are needed at this point.

The State continues to study the feasibility of a pedestrian bridge from Black Rock to the new Fairfield train station.

Standing Committee 2 Education:

The expansion of Black Rock School to include grades 7 and 8 was started under State funding in 2011. Black Rock School had selected an architect and project manager for the expansion.



Designs have been completed to extend Black Rock School. The plan is to break ground for this expansion in the summer of 2013. The student population of Black Rock School will increase from 300 to 500 when the seventh and eighth grades are added. Some students may have to be bused in to achieve the mandated 500 students required for State funding.

A one way drive-through will be added for dropping off the children. Two properties behind the school are being acquired for the expansion. The houses on the properties will be removed and made into a green space.

At a Board of Directors meeting, Chief of Staff for the City of Bridgeport Adam Wood reported that Longfellow School will be rebuilt as a completely new school as a consequence of the environmental issues uncovered there. Because of the Longfellow school construction, the sixth grade at Black Rock School will remain at Black Rock School and the seventh grade will not be transferred to Longfellow School.

Also, a Board of Education run pre-school will be added somewhere in the area.

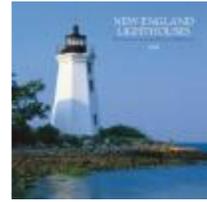
The partnership between the Black Rock School and the Bridgeport Aquaculture School has expanded to include all grades.

Standing Committee 3: Arts, Entertainment, and Culture:

The second annual City by the Sea Arts fair was held on the weekend of August 25th; the same day as the Bluefish fishing tournament. There were 18 artists, 60 to 70 paintings. They raised about \$800 including sponsorships from local businesses for the Arts Fair. The weather was good, the tent was ample, and there was live music; an all around success. There was an art workshop and a display of old paintings and photographs of Black Rock circa 1800. Merchants and businesses from Fairfield Avenue participated in the art fair.

Captains Cove Marina is the home of the Sacred Heart University sailing school. The sailing school will partner with the Aquaculture School and other area High Schools to give students the opportunity to learn to sail on several America's Cup sailing vessels. The classic vessels visited the Marina in September.

This Standing Committee works with the BRCC History Committee as described below.



Standing Committee 4: Land Use, Development, & Historic Preservation:

Gerry Manning was appointed Chairman of Standing Committee 4 and has actively and successfully attacked several projects in Black Rock. The committee also met with former members of the BRHA which had disbanded and asked them to join Standing Committee 4 on land use issues. They will be a good asset to the NRZ in these endeavors.

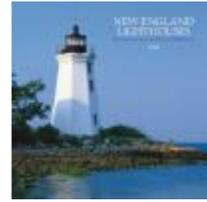
Brewster Street Historic House: Mr. Manning began working with the attorney for the developer of the Historic House on Brewster Street. The developer was unsuccessful in several attempts to obtain zoning variances for the property. This was actively opposed at Historic District Commission meetings and in Superior Court by the NRZ and members of the Community because it was felt that the plans were not in accordance with the historic district in which the house is located. In the meantime the house has deteriorated to the point where an attached three car garage collapsed.

While working with Standing Committee 4, the attorney proposed a plan that was presented at a community meeting which was acceptable to the community. The NRZ president and Standing Committee 4 chairman met with an attorney, with expertise in land use, who reviewed and helped re-draft a Letter of Intent presented by the developer. This letter will be presented to the NRZ Board Members. It describes a development plan and safeguards that is expected to be approved by the developer prior to presentation to the Board of Directors of the NRZ.

Garden Center on Fairfield Avenue: A petition for a variance at 3369 Fairfield Avenue to permit a temporary structure, store landscape equipment and material was presented at a zoning board meeting. The NRZ and members of the community were not in favor of this petition and they opposed it at the zoning board meeting. The petition was denied. The developer then requested a meeting with the committee to discuss plans for the property.

Standing Committee 4 met with the developer and helped define plans for a permanent structure. The Developer accepted committee suggestions and developed a plan that was acceptable to the committee. The plan was submitted to ZBA where it was accepted. Members of the NRZ and the community spoke in support of the plan at the ZBA public hearing. The new petition was approved. The Garden Center is currently under construction.

Artist Lofts on Fairfield Avenue: Standing Committee 4 members along with Stephanie Barnes (a board member of the NRZ and a founding member of



ONEBridgeport), State Representative Auden Grogins and City Council Member Martin McCarthy met on-site with the owner of the building at 2925 Fairfield Avenue to discuss the planned addition of 5 new artist lofts on the second floor of the building. The owner failed in his attempt to obtain a parking variance and other stipulations from the Zoning Board of Appeals (ZBA). The owner asked for a community meeting prior to his next appeal before the ZBA for approval of variances.

A community meeting was held to discuss the owner's plans for the property. At the meeting the owner demonstrated his investment in the community; stated he has secured a new, upscale restaurant to occupy space on the ground floor; explained his plans for the artist's loft; and explained why parking shouldn't be a problem because of the schedules of operation of the various businesses. As a result of his sincerity and past efforts and investment in Black rock, the community advised the NRZ Board to support the plan. The NRZ supported his request and the appealed plan was mostly accepted.

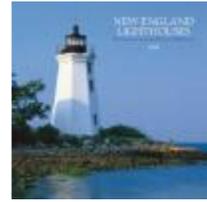
Because of the above detailed activities, we feel Black Rock's reputation as (seeming) adversaries to corridor business-friendliness is changing. The NRZ plan is to continue to act as a liaison between business interests and community objections with discussions regarding requirements for conformity to what is best for the city and the neighborhood. The NRZ will act as a Community Advocate not as a negotiator of specific aspects or contractual obligations. That is in the purview of various city agencies.

Standing Committee 4 has been in contact with Christopher Rosario, Director of Anti Blight, to deal with a home in violation on Harborview Place. A meeting will be held in the near term for all Sub-Committee members. Two new directors of neighborhood revitalization and anti blight departments have been appointed and they appear to be making an aggressive attack on these issues.

In addition, this Standing Committee has been a liaison to the ONEBridgeport group working to eliminate inappropriate commercial uses as described below.

Standing Committee 5: Outreach and Communications:

The function of this committee is to find people to serve on the other committees and do a special outreach to people in the area between Ellsworth Street and Bostwick Avenue that was added to the traditional Black Rock area during the NRZ process. In 2012 the committee was instrumental in finding board members for the NRZ. Also, the committee was instrumental in finding a new chairperson for Standing Committee 4.



Standing Committee 6: Quality of Life, Environment, & Public Safety:

The Greater Bridgeport Transit Authority (GBTA) changed bus routes through the PT Barnum low income housing complex in Black Rock. The PT Tenants Association circulated a petition to request the GBTA to restore the bus stops in their neighborhood, particularly so that buses once again will pick up and drop off around the perimeter of the PT Barnum complex, at the corner of Wordin Avenue and Bird Street, and at the corner of Wordin and Bostwick Avenues. Most PT residents do not have cars and rely on buses for transportation. Many of these residents are disabled, elderly, or single mothers with infants and/or small children. Walking the distances necessary to get to the bus on the new route plan is a hardship.

The NRZ Executive Committee decided to discuss this with the GBTA. Their response was immediate and they felt that they could reinstate much of what was changed. The GBTA held a meeting with the Tenants Association and rerouted buses to their satisfaction.

The Cal Ripken Foundation refurbishment of PT Barnum (Longfellow) Park neared completion at the end of 2012. Shell Street adjacent to the park was closed and incorporated into the park. This was an NRZ strategic task that was done by the City Administration.

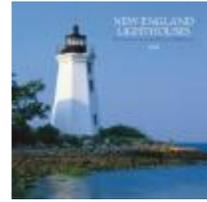
It was decided that Task 4 to develop a Black Rock Waterfront Linear Park is not feasible at this time. The linear park would require using privately owned land. There was an objection to this from area residents.

Highlights of Activities of Selected Black Rock Organizations

The organizations highlighted in this section are independent Black Rock associations that perform important work in the community. Two of the organizations – ACCA and BRCC – predate the NRZ by years. Members of these organizations were part of the NRZ Planning Phase and helped develop the NRZ Strategic Plan. Because of their expertise they lead the activities described below and deserve full credit for the accomplishments described. Part of the NRZ's role in supporting them is because of the NRZ's formal relationships to the City of Bridgeport and the State.

Ash Creek Conservation Association (ACCA):

The Ash Creek estuary is located on the western end of Black Rock and separates Bridgeport from the Town of Fairfield. ACCA has been instrumental in advocating, protecting, restoring, and enhancing this important natural resource for Black Rock and the greater Bridgeport community.



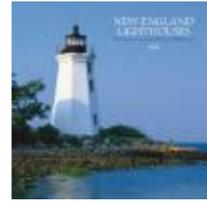
Standing Committee 6 maintains a close relationship with the ACCA. NRZ Board Member Professor Kraig Steffen serves as Vice President of the ACCA. The discussion below explains how this relationship between the NRZ and the ACCA will be a help to both organizations.

The ACCA commissioned a study in 2012 that resulted in an Ash Creek Estuary Master Plan. As stated in the Master plan, the purpose of this ecological planning effort is to establish a framework for the systematic development of a comprehensive restoration plan for the enhancement, restoration, use, and management of the Ash Creek estuary. Ash Creek is one of Connecticut's few remaining ecologically significant tidal estuaries within a densely populated urban area. Many urban tidal estuaries have been destroyed by development or are in such poor condition that they cannot provide habitat for migrating birds, wading birds, seed oysters, hard shell clams, finfish, or opportunities for valuable vegetation like salt marsh cord grass to grow. The presence of these species within cities offers residents and visitors a unique experience while providing the ecological community a foothold for future regeneration of ecosystem services.

The study concludes with recommended next steps. Most notable for the NRZ Annual Report are:

- ❖ Adoption of a city ordinance that requires substantive review of any construction, such as docks and piers, built out into Ash Creek.
- ❖ Adoption of a conservation overlay for any proposed project that involves property adjacent to Ash Creek. This conservation overlay should address any issues of run-off control, non-point pollution remediation, erosion, and invasive species plantings.
- ❖ Support the planting of native species and low-impact landscaping along the outlet of Ash Creek and into the St. Mary's by the Sea area.
- ❖ The formation of a Bridgeport Conservation Commission with an independent, elected Chair, to review as appropriate any and all development activities proposed for the city. The specific make-up and function of this commission should be based on best practices already established by many Connecticut cities.

These NRZ Strategic Plan tasks hadn't been addressed prior to 2012 because the NRZ lacked expertise and recourses in this area. In 2013 the NRZ will provide the ACCA the support they need in this endeavor.



Black Rock Community Council (BRCC):

The BRCC continues to build their active and extensive Black Rock Block Watch program under their Public Safety Committee. The Police Captain who oversees Black Rock as part of his sector attends the monthly Area Sector meetings.

Phillip Blagys (president of the BRCC, Head of the safety committee) is also a member of the NRZ Executive Committee.

Another BRCC committee is the Historic Committee. On October 13, 2012 the committee conducted a ceremony for the installation of a plaque on the Commodore Isaac Chauncey house, 150 Seabright Avenue, complete with a marching band, the Sea Scouts, and the Fairfield Pipers. Commodore Isaac Chauncey was born in Black Rock and served in the war of 1812. The committee is headed by NRZ Executive Committee member Phil Blagys. Board member Bruce Williams and Standing Committee 3 (Arts and Entertainment) work closely with this committee.

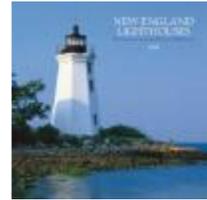
ONEBridgeport:

ONEBridgeport is a newly formed organization that has focused on illegal activity in so called adult entertainment venues or strip clubs and unregulated massage parlors. Working with State Representative Auden Grogins and City Council member Susan Brannelly they successfully had two ordinances regulating massage type parlors and strip clubs passed in Bridgeport and an updated State Statute regulating massage parlor type businesses. Ten massage parlors were closed in the City, four of them in Black Rock. A task in the NRZ Strategic Plan is to eliminate inappropriate commercial businesses. Standing Committee 4 and four members of the Executive Committee supported ONEBridgeport in this effort.

Respectfully submitted,

Joseph W. Ianniello
President, Black Rock NRZ, Inc.

Date



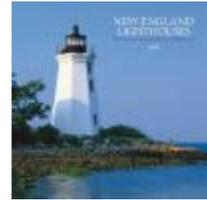
Appendix A: Black Rock NRZ, Inc. Board Members

Regular Member (See note below)	Term Expires (2012 Update)
Stephanie Barnes	June 2015
David Barbour	June 2015
William Giblin	June 2015
Joe Ianniello	June 2015
Gerry Manning	June 2015
Marista Jones Stevenson	June 2015
John Schwarten	June 2015
Frank Basler	June 2014
John Hernandez	June 2014
Peter Holecz	June 2014
Laura Hurwitz	June 2014
John Marshall Lee	June 2014
John Soltis	June 2014
Kraig Steffen	June 2014
Bruce Williams	June 2014
Christopher Adams	June 2013
Phil Blagys	June 2013
Bishop John Diamond	June 2013
Miguel Tomasio	June 2013
Felicia Stovall Upchurch	June 2013
Katherine Woodhead	June 2013

Grand total number of Directors	21
Maximum authorized members	21
Minimum number of members	14

Ex Officio Members

Susan Brannelly	Black Rock City Council Member
Martin McCarthy	Black Rock City Council Member
Angie Staltaro	Member of the City's Neighborhood Revitalization and Ant blight Department



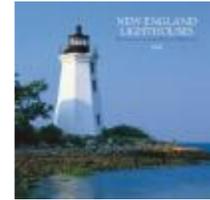
Appendix B: Status of Strategic Plan Tasks

The table on page 13 is from the Black Rock NRZ Strategic Plan page 33 and contains the summary of strategic tasks.

The status of each task is listed in the tables on pages 14 through 16.

A summary of the status of the Strategic Plan tasks is:

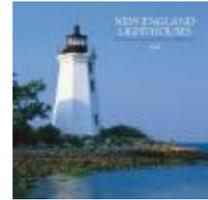
Task Status	Number	Percent
Completed	12	33%
On-going	4	11%
In-process	17	47%
Not Started	3	8%
Total	36	



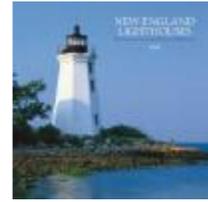
IX. NRZ Strategy

As a result of careful planning, analysis, and stakeholder input, the consultants recommend the following 39 components to create a successful revitalization strategy for Black Rock. An implementation timeframe is also indicated, with immediate implementation (■) occurring within one year, short-term implementation (□) in one to five years, and long-term implementation (Ⓜ) in six to ten years. Each strategy is further defined on the following pages.

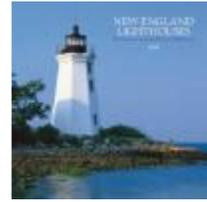
A. Implementation	
1. Identify/create an entity to oversee implementation of the plan	■ Within 1 year
B. Environment and Open Space	
2. Participate in design of improvements to Ellsworth Park	■ Within 1 year
3. Participate in design of improvements to P.T. Bamum Park	□ 1-5 Years
4. Develop Black Rock Waterfront Linear Park	Ⓜ 6-10 Years
C. Arts, Culture and Entertainment	
5. Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	□ 1-5 Years
6. Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	□ 1-5 Years
7. Develop a public art plan to commission juried public art.	Ⓜ 6-10 Years
D. Zoning, Land Use and Historic Preservation	
8. Develop guidelines for and ratify the Conservation Overlay Zone	□ 1-5 Years
9. Influence ordinance re-draft to include denial of zone changes in historic districts	□ 1-5 Years
10. Develop preservation loan program	□ 1-5 Years
11. Draft and promote dock ordinance	□ 1-5 Years
12. Pursue alternative development options for 340-344 Brewster Street	■ Within 1 year
E. Business and Economic Development	
13. Establish a liaison within the City for business and neighborhood development in Black Rock	■ Within 1 year
14. Eliminate inappropriate commercial uses	□ 1-5 Years
15. Identify, encourage, and support high-priority development opportunities	□ 1-5 Years
16. Create incentives for sustainable development	□ 1-5 Years
17. Plan for the further development of Brewster Street	Ⓜ 6-10 Years
F. Design Review and Development Standards	
18. Establish Black Rock Village District and guidelines	■ Within 1 year
19. Create commercial rehabilitation and façade improvement programs	□ 1-5 Years
20. Develop plan for streetscape improvements	□ 1-5 Years
G. Circulation, Access, Transportation, and Parking	
21. Develop neighborhood gateways	■ Within 1 year
22. Improve existing municipal parking lots	■ Within 1 year
23. Provide traffic lights or other traffic-calming devices at trouble intersections	□ 1-5 Years
24. Investigate potential for neighborhood trolley route	□ 1-5 Years
25. Investigate potential for foot bridge across Ash Creek	□ 1-5 Years
26. Enable bicycle access in Black Rock	□ 1-5 Years
27. Implement on-street parking regulations	■ Within 1 year
28. Develop parking plan for Black Rock Library	□ 1-5 Years
29. Explore expansion of municipal parking on available sites	□ 1-5 Years
H. Quality of Life	
30. Increase communication between the City, public safety, and the community	■ Within 1 year
31. Advocate for a police officer position dedicated to Black Rock	■ Within 1 year
I. Education	
32. Improve infrastructure at Black Rock schools	□ 1-5 Years
33. Increase children's access to education, including transportation to neighborhood events	□ 1-5 Years
34. Emphasize partnerships within Black Rock	■ Within 1 year
35. Identify additional funding for gaps in education	□ 1-5 Years
36. Support keeping Black Rock School as a neighborhood school	■ Within 1 year



Task Number	Activity	Status	Comments
A Implementation			
1	Identify/create an entity to oversee implementation of the plan	Completed	
B Environment & Open Space			
2	Participate in design of improvements to Ellsworth Park	Completed	Improvements completed except for Tennis Courts
3	Participate in design of improvements to P.T. Barnum Park	Completed	The City working with Cal Ripken foundation announced a state-of-art little league ball field to be built on current field
4	Develop Black Rock Waterfront Linear Park	Cancelled	Not feasible at this time
C Arts, Culture, & Entertainment			
5	Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	On going	The second annual City by the Sea Arts Fair was held at Captains Cove Marina on 2 days in August 2012
6	Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	In process	The NRZ supported development of Artist Lofts at 2925 Fairfield Avenue. (See Standing Committee 4 accomplishments).
7	Develop a public art plan to commission juried public art.	Completed	Annual Arts Festival (See task 5)
D Zoning, Land Use, Historic Preservation			
8	Develop guidelines for and ratify the Conservation Overlay Zone	In process	Guidelines Developed. This is being pursued by ACCA (see below)
9	Influence ordinance re-draft to include denial of zone changes in historic districts	In process	See Standing Committee 4 accomplishments.
10	Develop preservation loan program	In process	This is being pursued by ACCA (see below)
11	Draft and promote dock ordinance	In process	Ordinance drafted. This is being pursued by ACCA (see below)
12	Pursue alternative development options for 340-344 Brewster Street	In process	A Letter of Intent was drafted with the Developer and is in the approval cycle. (See Standing Committee 4 accomplishments)



Task Number	Activity	Status	Comments
E Business & Economic Development			
13	Establish a liaison within the City for business and neighborhood development in Black Rock	Completed	
14	Eliminate inappropriate commercial uses	Completed	Done by ONE Bridgeport
15	Identify, encourage, and support high-priority development opportunities	On going	See Standing Committee 4 accomplishments
16	Create incentives for sustainable development	Not an NRZ task.	This is a major effort by the City administration.
17	Plan for the further development of Brewster Street	In process	
F Design Review and Development Standards			
18	Establish Black Rock Village District and guidelines	In process	In 2012 a Zoning overlay developed using CDBG funding.
19	Create commercial rehabilitation and façade improvement programs	In process	Part of Village District activity
20	Develop plan for streetscape improvements	In process	Part of Village District activity
G Circulation, Access, Transportation, & Parking			
21	Develop neighborhood gateways	Completed	
22	Improve existing municipal parking lots	In process	Main municipal lot was repaved and lined. Parking study in process that identifies need.
23	Provide traffic lights or other traffic-calming devices at trouble intersections	In process	State has provided lights on Brewster Street near new train station. Need to address traffic lights on Fairfield Avenue.
24	Investigate potential for neighborhood trolley route	Cancelled	Not feasible at this time
25	Investigate potential for foot bridge across Ash Creek	In process	The State is doing a feasibility study for foot bridge from Fox Street to new train station
26	Enable bicycle access in Black Rock	Completed	



Task Number	Activity	Status	Comments
27	Implement on-street parking regulations	In process	Parking study in process
28	Develop parking plan for Black Rock Library	In process	Parking study in process
29	Explore expansion of municipal parking on available sites	In process	Parking study in process
H Quality of Life			
30	Increase communication between the City, public safety, and the community	Completed (Done by BRCC)	A Sector Captain works with BRCC Public Safety Comm.
31	Advocate for a police officer position dedicated to Black Rock	Completed (Done by BRCC)	This exists at the patrol and leadership levels.
I Education			
32	Improve infrastructure at Black Rock schools	Completed	Adding infrastructure for grades 7 and 8.
33	Increase children's access to education, including transportation to neighborhood events	On going	Several events were done in 2011.
34	Emphasize partnerships within Black Rock	Completed	
35	Identify additional funding for gaps in education	In process	
36	Support keeping Black Rock School as a neighborhood school	On going	Construction started to increase school from K to 8.