

This Black Rock NRZ 2015 Annual Report is submitted in accordance with the Black Rock NRZ Bylaws Section 6.08.

Organization

At the June 2015 organizational meeting the following personnel were elected as officers of the Executive Committee:

President:	Gerry Manning
Vice President:	Stephanie Barnes
Treasurer:	John Schwarten
Secretary	James White
Immediate Past President	Joseph Ianniello
Member at Large	Philip Blagys

The Board of Directors as of June 2015 and their terms of office are listed in Appendix A.

The following members of the Board of Directors served on the Nominating Standing Committee:

John Marshall Lee (Chairman) Laura Hurwitz John Soltis

In addition to the Nominating Standing Committee, the bylaws define six Standing Committees that drive the implementation process. The Standing Committees and their chairpersons are:

Standing Committee	Name	Chairperson
1*	Business & Economic Development	James White
2	Education	Laura Hurwitz
3	Arts, Entertainment & Culture	Bruce Williams
4	Land Use, Development, & Historic Preservation	James White
5	Outreach and Communications	Kenneth Alcorn
6	Quality of Life, Environment, & Public Safety	Kraig Steffen John Gibson

* A special subcommittee of Standing Committee 1 was established to focus on the Village District development. This subcommittee is chaired by Vice President Stephanie Barnes.



The Black Rock NRZ, Inc. worked with members of the City of Bridgeport's administration. The following employees have worked on projects with the Black Rock NRZ in 2015:

- ❖ Auden Grogins, 129th (Black Rock) District State Representative
- ❖ Deborah Thomas-Sims, Director of the Neighborhood Revitalization Department
- ❖ David Kooris Director of the Office of Programs and Economic Development (OPED)
- ❖ Parag Agrawal OPED Planning Director
- ❖ Jay Habansky OPED
- ❖ Angie Staltaro, a member of the Neighborhood Revitalization Department

Operations

There were four regular meetings of the Black Rock NRZ Board of Directors in 2015. There were many meetings of the NRZ Standing Committees.

As part of the bylaws the NRZ supports other Black Rock groups. In 2015, the NRZ worked with the following groups:

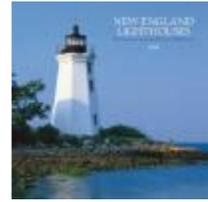
- ❖ Ash Creek Conservation Association (ACCA)
- ❖ Black Rock Art Guild (BRAG)
- ❖ Black Rock Business Association (BRBA)
- ❖ Black Rock Community Council (BRCC)
- ❖ Black Rock Families for Excellence (BRFE)
- ❖ Black Rock Garden Club (BRGC)
- ❖ Burroughs Community Center (BCC)
- ❖ Friends of the Bridgeport Public Library (FBPL)

The Black Rock NRZ was one of the two founding members of the Bridgeport NRZ Leadership Committee (BNLC) that consists of the leaders in each of the eight Bridgeport NRZs. Joseph Ianniello, a member of the Black Rock NRZ Executive Committee, was elected Secretary of the BNLC in April 2015.

Treasurer's Report

The Black Rock NRZ, Inc. received their designation as a 501 (c) 3 organization in 2011 to facilitate fundraising.

In 2015 the Black Rock PT Barnum Complex celebrated the 20th PT Barnum Reunion on August 1st. The reunion brings together families from PT's past and present. The NRZ donated \$1,475.00 for children's activities that took place during the reunion.



As of December 31, 2015 the NRZ treasury had a balance of \$14,123.

CDBG and other Grant Funding Requests

Prior to 2012 the NRZ received HUD Community Development Block Grant (CDBG) funding to implement tasks in the Strategic Plan. No funding has been received since 2011. A funding request is in preparation for the PY 42 in 2016.

Since the NRZ is a 501 (c) 3 organization, with treasury funds, it plans to hire a consultant to help seek grants from other sources.

The HUD CDBG funding awards are limited to Black Rock Census Tract 702 (roughly Ellsworth Street to I95). Seeking other grants that are not limited to areas within Black Rock will enable the NRZ to address those Strategic Plan tasks in Census Tract 701 (Ellsworth Street to the Town of Fairfield) where much of the Village District area is located.

Highlights of NRZ Activities

Standing Committee 1: Business and Economic Development:

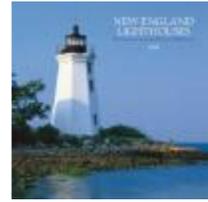
In 2015, there were significant accomplishments in the Strategic Plan tasks for this Standing Committee. The NRZ worked with the Office of Planning and Economic Development (OPED) as they developed architectural plans and designs. Each of these projects were presented by OPED to members of the NRZ and the Black Rock community. OPED responded to community inputs, made changes as required, and held additional meetings to present refined designs. This was done for:

- a. Village District Zoning Overlay Regulations
- b. The Pedestrian Bridge from Black Rock to the Fairfield Metro Train Station
- c. Black Rock Business District Gateway Improvements
- d. The Improvement of the quasi rotatory Intersection at Brewster Street and Grovers Avenue

Each of these programs are described below.

a. Village District Overlay Regulations:

OPED developed Commercial Black Rock Village District overlay zoning requirements for the area of Black Rock along Fairfield Avenue. The overlay requirements add additional zoning requirements for new development and



development with significant changes. In doing this, OPED expanded on and improved a 2013-2014 study done for the NRZ.

There were several community meetings and meetings with the NRZ Executive Committee in which OPED presented their approach. OPED received comments at these meetings from NRZ and community members and made changes to the plans to accommodate concerns. Also, a survey was done by the NRZ on its Facebook page asking the community to comment on the plans. This survey was shared with OPED.

The majority of the Executive Committee voted to support OPED's plan as did the majority of the members of the community.

The finalized OPED plans with community input was presented at a public hearing at the Planning and Zoning Commission in October 2015.

In addition to the Village District overlay requirements, OPED proposed selected zone changes for the area of Black Rock adjacent to Fairfield Avenue extending north to the town of Fairfield. The zoning changes included a new RCC zone and zone consolidations of industrial, commercial, and residential. The RCC zone allows enabling increased apartment density in certain areas such as the present location of the multi-complex theaters and that of an existing apartment complex.

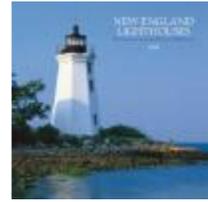
The NRZ supported the OPED overlay requirement document and zone changes at the Public Hearing. The Zoning overlay requirements were officially adopted by the Planning & Zoning Commission.

b. Pedestrian Bridge — Black Rock to Fairfield Metro Train Station:

In June of 2015 the State announced that \$3.8 million in Connecticut Department of Transportation funding was awarded to build a pedestrian bridge in the Black Rock section of Bridgeport over Ash Creek to the Fairfield Metro train station.

The 160 foot steel truss bridge will provide greater access for Black Rock residents to the train station. With a walkway width of 14 feet the bridge will be a safe and convenient improvement to Bridgeport's transit oriented development.

In addition to the bridge structure, there will be improvements to the Creek trail. The 650 foot walkway extending Canfield Avenue creates a pedestrian greenway along current dead ends from Fox Street to Davidson Street. This will



significantly increase the ¼ mile walkshed to the Fairfield Metro train station and create a scenic greenway along Ash Creek. The trail work will also eradicate existing invasive plant species and create upland meadow vegetation.



A rendition of the pedestrian bridge over Ash Creek that will connect the Bridgeport neighborhood of Black Rock with the Fairfield Metro Rail Station in Fairfield.

c. Black Rock Business District Gateway Improvements:

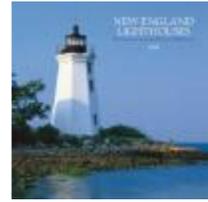
OPED completed a proposed design for the \$500,000 State grant to improve the section of Black Rock along Fairfield Avenue from the Town of Fairfield to Brewster Street and Fairfield Avenue. Brewster Street and Fairfield Avenue is considered the center of a future "Black Rock Commercial Village District.

The design was reviewed and approved by the NRZ and community members after several meetings. The design presented was impressive and innovative; OPED members at the meetings received a round of applause for their efforts.

The Black Rock Business District Gateway Improvements consist of traffic calming strategies that look to improve the safety for pedestrians, bicyclists, and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape. Along with sidewalk and planting improvements, focal design features include integrated stormwater bioswales, pervious parking stalls, stamped concrete sidewalks, large thermo/epoxy graphics in the roadway that are representative of the neighborhood character and a treatment for an existing historic mile marker.

The plan is to construct attractive corner "bump-outs" that provide a traffic calming, pedestrian-safe area on each of the four curb corners on Fairfield Avenue at Brewster Street. A bump-out is an 8 foot projection at crossways into the avenue that enables a motorist to see pedestrians waiting to cross the street. This improves safety since pedestrians have a shorter crossing distance. Also, a narrowing of the roadway should slow down traffic.

In addition to this, there will be porous pavers articulating the corners on each side of the Avenue, with similar pavers articulating the crossing areas on each side of

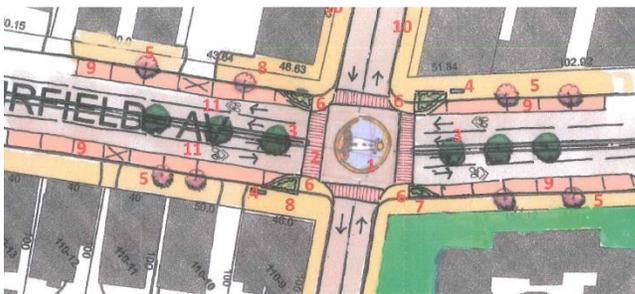


Brewster Street. In the center of this "square," on the Avenue, in the pavement itself, will be an image in some highly durable, traffic-resistant material of the lighthouse. Designs will be offered by local artists, thereby keeping the project a truly Bridgeport/Black Rock enterprise.

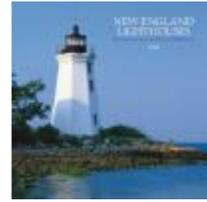
There will be lighting similar to the lighting now in place at the Steel Point development. Also, there will be trash receptacles, with an image theme that articulates the nautical underpinnings of the "district."

Finally, just before the entry across the Ash Creek Bridge/Fairfield Avenue entry from Fairfield, there will be plantings on the spits of land that border each side of the bridge on the Bridgeport side. There will be the same iconic image in the pavement, welcoming all to Historic Black Rock. And, there will be similar lighting, "glowing" lighting that will highlight the entryway in the evening and night time hours.

In addition, at the Fairfield Avenue entry, under the I-95 Bridge, heading in to Black Rock from Greater Bridgeport, there will be some kind of "glow lighting" that further welcomes people traveling in to the Black Rock District.



The Black Rock Business District Gateway Improvements consist of traffic calming strategies that look to improve the safety for pedestrian, bicyclists and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape.



d. Intersection Improvement at Brewster Street and Grovers Avenue

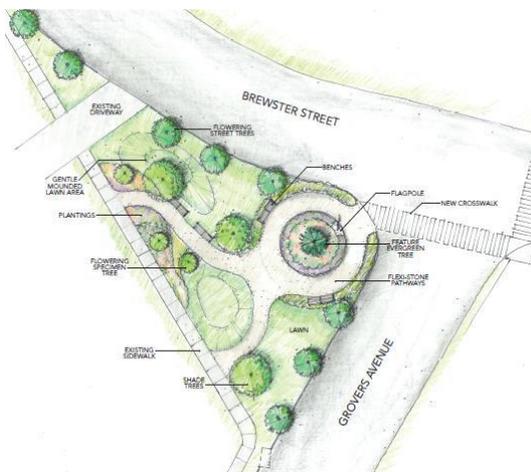
The configuration of this three street intersection can be troubling to motorists because there is a small circular grassed area in the intersection on which a flag pole is located. Motorists can be confused as to which way to enter the streets at the intersection.

OPED offered two design options and asked for input from people at an NRZ and community meeting.

Option 1: Eliminate the circular grassed area and square off the streets so that the intersections form a 90 degree tee. There would be extra land adjacent to the Southwest corner of the intersection for a "pocket park". This approach would be the safest for people crossing the intersection and clearest for drivers entering the intersection.

Option 2: Develop a roundabout (small rotary). Community members favored the first Option. In addition, traffic engineers found there wasn't sufficient space to locate safe streets for traffic and emergency vehicles.

In the final design, the park reflected the "historic beach community" character of Black Rock by integrating native coastal grasses, plantings, and nautical design features. The focal point of the pocket park is the central evergreen, which serves as a community gathering space for special events. The park will also mitigate stormwater flow into the sewers by incorporating a bio filtration swale. This treatment will let stormwater flow into the streambed and collect in pockets throughout the park, allowing water to permeate into the ground with any access to flow into the converted catch basin.



The Brewster Street & Grovers Avenue Pocket park project will convert a currently dangerous and confusing intersection into a T-stop by reclaiming a large portion of the paved surface and converting it into a small community park.



The design was completed after community input was incorporated. Construction started and over 90% was completed at the end of 2015.

Standing Committee 2 Education:

Black Rock School: Construction of the \$13,100,000 addition to Black Rock Elementary School, funded largely by the State, was completed. The addition allowed for the neighborhood school to expand to include classes for seventh and eighth grades.

On September 18, 2015 City and State officials, community leaders, and parents attended the grand opening of the renovated Black Rock Elementary School that includes a dedicated bus drop-off, new pre-k and 1st grade classrooms, a new multipurpose room and outdoor play area, and administrative offices.

Longfellow School: Originally built in 1958, the school was torn down in 2015 to make room for construction of the new \$51 million building. The new 75,680-square-foot school will include a full-size gymnasium, a technology and media center, a cafeteria and an outdoor play area.

The flood management plan was completed by the State Department of Energy and Environmental Protection (DEEP). It has been referred to the Inland Water Resource Division for assessment. After the assessment, requests for bids for demolition were issued and the demolition was completed. The target completion date is June 2016.

Standing Committee 3: Arts, Entertainment, and Culture:

Arts: Under the leadership of Judy Noel and Michele Hubler the Black Rock Art Guild (BRAG) had a great year in 2015. In addition to the revolving show conducted at the Burroughs Community Center (BCC) in the spring, BRAG held group shows at the Framemakers Gallery and the Nest Gallery. The big fall show "BRAG Gives Back" at the BCC raised \$675 for the BCC Quilting project and \$675 for the Wakemans Boys and Girls Club.

Two BRAG members, Judy Noel and Susan Fehlinger, had art shows at the Black Rock Harborview Market. With its ever-changing monthly shows, the Harborview continues to be a center for art activity in Black Rock.

Captain's Cove Seaport: A center for Entertainment and Culture in Black Rock is Black Rock's Captain's Cove Seaport. Captain's Cove Seaport attracts visitors from all over Fairfield County, Connecticut, and Long Island. Situated on Black Rock



Harbor, the Cove has a full service marina that accommodates hundreds of boats. Everything at Captain's Cove truly makes it a popular destination in Black Rock.

A boardwalk is lined with shops offering everything from ice cream and candy, to handmade jewelry and nautical themed gifts.

Captain's Cove Seaport embodies the rich nautical history of the Black Rock section of Bridgeport. Some activities at Captain's Cove that contribute to Black Rock Entertainment and Culture are described below.

Collegiate Sailing: The Sacred Heart University and Fairfield University Sailing program continues to expand on Black Rock Harbor.

A number of regattas were held, including the Priddy Cup and the Sacred Heart Invitational. The Priddy Cup race is one of the most prestigious events in New England College sailing.

On September 19th the colleges hosted their first high school race – the "Great Oaks Qualifier". High school sailors from all over New England competed in this race which is the regional qualifier for the national high school sailing championship in New Orleans.

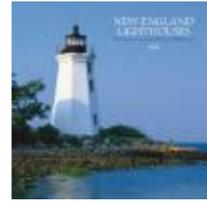
Fairfield Prep Crew Team: The Fairfield Prep School Team has chosen Captain's Cove and Black Rock as its home port. The team held practices at Captain's Cove in the spring of 2015 and held its first race on the harbor against the Brunswick School from Greenwich.

Schooner "Soundwaters": The 80 foot "Soundwaters" completed its fifth season in Black Rock providing an environmental sailing program for area middle school students. During the three week October 2015 program the "Soundwaters" boarded 892 students.

This Standing Committee also works with the BRCC History Committee as described in the BRCC section below.

Standing Committee 4: Land Use, Development, & Historic Preservation:

This Standing Committee has completed most of their tasks. It continues to monitor the activities in the Strategic Plan Summary of tasks, Task 12 "Pursue alternative development options for 340-344 Brewster Street."



Personnel on this standing committee have been an integral part of the activities detailed above in Standing Committee 1 Economic Development. Any Future issues that involve Historic Preservation will be addressed by Standing Committee 4.

Standing Committee 5: Outreach and Communications:

The function of this committee is to find people to serve on the other committees and make a special outreach to people in the area between Ellsworth Street and Bostwick Avenue that was added to the traditional Black Rock area during the NRZ process.

A Black Rock NRZ Facebook page was created in 2015 to communicate to the community activities and other information about the NRZ.

Standing Committee 6: Quality of Life, Environment, & Public Safety:

Quality of Life: Quality of life tasks are distributed among other Standing Committees.

Public Safety: The Public Safety tasks of Standing Committee 6 have been a part of the Black Rock Community Council (BRCC) as described in the BRCC section below.

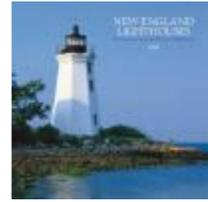
Environmental Tasks: The NRZ Environmental tasks coincide with the efforts and mission of the Ash Creek Conservation Association (ACCA).

NRZ Board Members Kraig Steffen and John Gibson co-chair the environmental issues that are part of Standing Committee 6 tasks. Kraig Steffen is the Vice President of the ACCA and John Gibson is on the ACCA Board of Directors.

A Brief Description of the ACCA: The Ash Creek Conservation Association is a non-profit community organization, whose mission is to advocate for the protection and restoration of the Ash Creek Tidal Estuary. It is a 501 (c) (3) non-profit organization which has been in existence since April of 2003.

Recognized as experts, the ACCA was appointed to the Steering Committee of the Rooster River Watershed Action Plan. Ash Creek is the tidal portion of the Rooster River Watershed. This plan will result in a narrative, map and drawings that ACCA will use to educate the public and provide scientific data for future watershed projects.

The ACCA received a grant and developed an Ecological Master Plan for the Ash Creek Tidal Estuary. They also sponsored an historical ecological analysis of the Ash Creek tidal estuary. The historical perspective ranged from prehistoric times



to the present day and included recommendations for protecting the fragile and ever dwindling barrier spit and beach areas from further erosion.

Their activities includes working with the State and the Town of Fairfield as well as Bridgeport.

ACCA Community Activities in 2015:

- ❖ The spring cleanup of St. Mary's Ash Creek was held in May. A fall beach cleanup was held in November in conjunction with Save the Sound organization.
- ❖ Also in May, Milan Bull, a Connecticut Audubon bird expert, held a walking tour of one of the stopover areas along the Atlantic Flyway for migrating shorebirds, located right in the Ash Creek tidal estuary.

NRZ Standing Committee 6 Environmental Activities in 2015:

- ❖ Reviewed and responded favorably to the design of the new pocket park traffic project at the intersection of Brewster Street and Grovers Avenue.
- ❖ Other issues of concern for Standing Committee 6 include review of the proposed pedestrian bridge from Black Rock to the Fairfield Metro train station; work to protect existing and develop more green space; and working with other committees to encourage sustainable, lower environmental impact development.

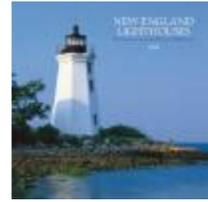
BRCC Activities Directly Related to the NRZ Strategic Plan

BRCC Safety Committee: Members of the Black Rock Community Council (BRCC) were part of the NRZ Planning Phase and helped develop the NRZ Strategic Plan. Because of their expertise they lead the activities described below and deserve full credit for the accomplishments described.

The BRCC Safety Committee held a community forum on July 29th at the Burroughs Community Center on safety issues and recent criminal activity in Black Rock. An estimated 80 to 90 members of the community attended.

Phil Blagys, head of the BRCC Safety Committee and a member of the Black Rock NRZ Executive Council, was the meeting moderator. He emphasized that, "Black Rock is a safe place. The purpose of this meeting tonight is to make it safer."

Officials of the City attending the meeting included Mayor Bill Finch, Black Rock State Representative Steven Stafstrom, and Black Rock City Council members Susan Brannelly and Enrique Torres, both of whom are ex officio members of the NRZ.



Bridgeport Police Department members included: Police Chief Joseph Gaudett, Assistant Chief James Nardozzi, Captain Brian McCarthy (head of the city's West Command), and Officer Robert Bruno (one of the officers assigned to patrol Black Rock). Also present was Teri Brown, President of the Board of Police Commissioners and a Black Rock resident.

Captain McCarthy praised the block watch and the residents in Black Rock; he said, "The Black Rock Community Council has by far the best block watch in this city." Police Chief Joseph Gaudett agreed.

Police Chief Gaudett stated that Major Crime is down across the city by 20%; in Black Rock, crime is down by 23%. (Major crimes are those such as murder, automobile thefts, etc.). Most of the discussion during the Mayor's and the police department presentations were about crimes affecting the quality of life.

The presenters fielded questions from the community.

BRCC Black Rock History Committee: Another BRCC committee, associated with the NRZ Strategic Plan is the History Committee also headed by Black Rock NRZ Executive Committee member and BRCC President Phil Blagys. Because of the nautical heritage of Black Rock, NRZ Standing Committee 3 (Arts, Entertainment, and Culture) supports and works closely with the BRCC History Committee.

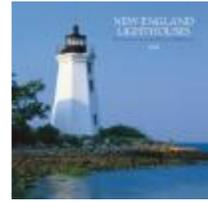
Kathleen Moore Dedication: The Coast Guard has launched a Fast Response Cutter the "Kathleen Moore" named after the legendary keeper of the Black Rock Lighthouse. The Coast Guard Cutter was commissioned in December 2013. During the 19th century Kathleen (Kate) Moore worked with her father when he was the lighthouse keeper and replaced him and was lighthouse keeper for 54 years. She is officially credited with saving 21 lives.

On September 19th, 2015 the History Committee of the Black Rock Community Council dedicated a large stone monument placed at historic Saint Mary's by the Sea to honor the memory of lighthouse keeper Kate Moore. The monument is near the flagpole on Eames Boulevard (Saint Mary's Boulevard) and within sight of the Black Rock Lighthouse. Captain Edward Cubanski, commander of the Coast Guard base in New Haven, Lieutenant Curtis Gookin, former Executive Officer of



Coast Guard Cutter Kathleen Moore was named after nineteenth century Black Rock Lighthouse keeper and heroine Kate Moore.





the Cutter Kathleen Moore, and author Anna Redding, who wrote a book about Kathleen Moore, were guest speakers.

Ben's Lighthouse, an organization named after 6-year-old Sandy Hook shooting victim Benjamin Wheeler and for his love of lighthouses, presented a large scale model of the Black Rock Lighthouse. The model will be permanently on display in the Black Rock Library.

Students from Black Rock, Saint Ann's, and Sandy Hook schools unveiled the monument. A large number of people attended this event.

A Police boat and a Coast Guard boat were in Long Island Sound between the Black Rock Lighthouse and the monument and saluted the unveiling.

Historic Ash Creek Bridge Monument: The BRCC History Committee placed a plaque on a granite base along Ash Creek at the foot of Balmforth Street to mark the site of the historic corduroy bridge that existed between Black Rock and the Town of Fairfield during colonial times.

Summary and Strategic Plan Status Update

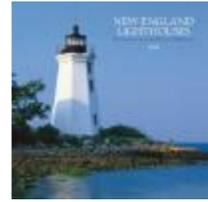
Appendix B gives a detailed status and accomplishments of the Black Rock NRZ Strategic Plan tasks. It contains the task summary list from the Strategic Plan and a table with a detailed status of each task.

The status summary in Appendix B shows that 61% of the Strategic Plan tasks are completed or classified as on-going.

On-going tasks are those that do not come to completion but reach a state of equilibrium. For example Task 15, "Identify, encourage, and support high-priority development" is open ended and continues. Practically speaking, the status is completed to date, but work will continue as situations arise.

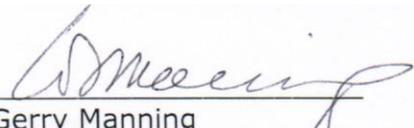
As the NRZ Implementation Committee begins work in 2016 it will prioritize and focus on the remaining Strategic Plan tasks. In general, efforts will be in identifying and encouraging new development and rehabilitation of venues in the Village District in keeping with the character of Black Rock to make it a pedestrian oriented mixed-use area. This will require the NRZ and the community to seek City and probably State support.

An emerging problem is a lack of parking for access to Village District venues. The NRZ and community will have to work with the City in addressing this problem.

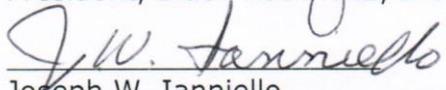


An interesting Strategic Plan task is to develop Brewster Street – a key gateway from the Town of Fairfield – possibly incorporating it into the Village District. This requires the NRZ and the community to work closely with Bridgeport’s Office of Planning and Economic Development as done in defining the Village District.

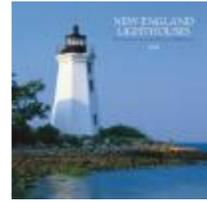
Respectfully submitted,


Gerry Manning
President, Black Rock NRZ, Inc.

2/1/16
Date


Joseph W. Ianniello
Immediate Past President, Black Rock NRZ, Inc.

2/2/2016
Date



Appendix A: Black Rock NRZ, Inc. Board Members

Regular Member (See note below)	Term Expires (2015 Update)
Stephanie Barnes	June 2018
David Barbour	June 2018
Joe Ianniello	June 2018
Gerry Manning	June 2018
Maritzka Jones Stevenson	June 2018
John Schwarten	June 2018
Peter Holecz	June 2017
Laura Hurwitz	June 2017
John Marshall Lee	June 2017
John Soltis	June 2017
Kraig Steffen	June 2017
Bruce Williams	June 2017
Phil Blagys	June 2016
Kenneth Alcom	June 2016
John Gibson	June 2016
Shaquanna Shaw	June 2016
James B. White	June 2016

Grand total number of Directors 17
Maximum authorized members 21
Minimum number of members 14

Ex Officio Members	
Susan Brannelly	N/A
Enrique Torres	N/A
Angie Staltaro	N/A

NRZ Officers/Executive Committee	
Name	Office
Gerry Manning	President
Stephanie Barnes	Vice President
James B. White	Secretary
John Schwarten	Treasurer
Phil Blagys	At large
Joe Ianniello	At large



Appendix B: Status of Strategic Plan Tasks

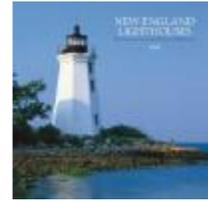
The table on page 12 is from the Black Rock NRZ Strategic Plan page 33 and contains the summary of strategic tasks.

The status of each task is listed in the tables on pages 13 through 15.

A summary of the status of the Strategic Plan tasks is:

Task Status	Number	Percent
Completed/On-going*	22	61%
In-process	9	25%
Not Started, Cancelled, or Deferred	5	14%
Total	36	

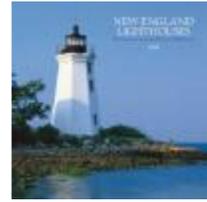
*On-going tasks are activities that do not come to completion. For example Task 15, "Identify, encourage, and support high-priority development" is open ended and continues. Practically, the status is completed to date.



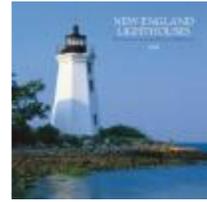
IX. NRZ Strategy

As a result of careful planning, analysis, and stakeholder input, the consultants recommend the following 39 components to create a successful revitalization strategy for Black Rock. An implementation timeframe is also indicated, with immediate implementation (■) occurring within one year, short-term implementation (□) in one to five years, and long-term implementation (Ⓜ) in six to ten years. Each strategy is further defined on the following pages.

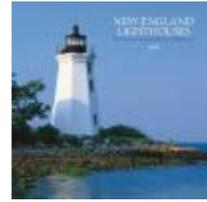
A. Implementation	
1. Identify/create an entity to oversee implementation of the plan	■ Within 1 year
B. Environment and Open Space	Implementation
2. Participate in design of improvements to Ellsworth Park	■ Within 1 year
3. Participate in design of improvements to P.T. Bamum Park	□ 1-5 Years
4. Develop Black Rock Waterfront Linear Park	Ⓜ 6-10 Years
C. Arts, Culture and Entertainment	Implementation
5. Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	□ 1-5 Years
6. Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	□ 1-5 Years
7. Develop a public art plan to commission juried public art.	Ⓜ 6-10 Years
D. Zoning, Land Use and Historic Preservation	
8. Develop guidelines for and ratify the Conservation Overlay Zone	□ 1-5 Years
9. Influence ordinance re-draft to include denial of zone changes in historic districts	□ 1-5 Years
10. Develop preservation loan program	□ 1-5 Years
11. Draft and promote dock ordinance	□ 1-5 Years
12. Pursue alternative development options for 340-344 Brewster Street	■ Within 1 year
E. Business and Economic Development	Implementation
13. Establish a liaison within the City for business and neighborhood development in Black Rock	■ Within 1 year
14. Eliminate inappropriate commercial uses	□ 1-5 Years
15. Identify, encourage, and support high-priority development opportunities	□ 1-5 Years
16. Create incentives for sustainable development	□ 1-5 Years
17. Plan for the further development of Brewster Street	Ⓜ 6-10 Years
F. Design Review and Development Standards	
18. Establish Black Rock Village District and guidelines	■ Within 1 year
19. Create commercial rehabilitation and façade improvement programs	□ 1-5 Years
20. Develop plan for streetscape improvements	□ 1-5 Years
G. Circulation, Access, Transportation, and Parking	Implementation
21. Develop neighborhood gateways	■ Within 1 year
22. Improve existing municipal parking lots	■ Within 1 year
23. Provide traffic lights or other traffic-calming devices at trouble intersections	□ 1-5 Years
24. Investigate potential for neighborhood trolley route	□ 1-5 Years
25. Investigate potential for foot bridge across Ash Creek	□ 1-5 Years
26. Enable bicycle access in Black Rock	□ 1-5 Years
27. Implement on-street parking regulations	■ Within 1 year
28. Develop parking plan for Black Rock Library	□ 1-5 Years
29. Explore expansion of municipal parking on available sites	□ 1-5 Years
H. Quality of Life	Implementation
30. Increase communication between the City, public safety, and the community	■ Within 1 year
31. Advocate for a police officer position dedicated to Black Rock	■ Within 1 year
I. Education	Implementation
32. Improve infrastructure at Black Rock schools	□ 1-5 Years
33. Increase children's access to education, including transportation to neighborhood events	□ 1-5 Years
34. Emphasize partnerships within Black Rock	■ Within 1 year
35. Identify additional funding for gaps in education	□ 1-5 Years
36. Support keeping Black Rock School as a neighborhood school	■ Within 1 year



Task Number	Activity	Status	Comments
A Implementation			
1	Identify/create an entity to oversee implementation of the plan	Completed	
B Environment & Open Space			
2	Participate in design of improvements to Ellsworth Park	Completed	
3	Participate in design of improvements to P.T. Barnum Park	Completed	The Cal Ripken foundation built a state-of-art little league ball field at P.T. Barnum park
4	Develop Black Rock Waterfront Linear Park	Cancelled	Not feasible at this time
C Arts, Culture, & Entertainment			
5	Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	On going	.
6	Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	On going.	
7	Develop a public art plan to commission juried public art.	Completed	Annual Arts Festival (See task 5)
D Zoning, Land Use, Historic Preservation			
8	Develop guidelines for and ratify the Conservation Overlay Zone	In process	Guidelines Developed. This is being pursued by ACCA (see below)
9	Influence ordinance re-draft to include denial of zone changes in historic districts	Deferred	.
10	Develop preservation loan program	In process	This is being pursued by ACCA
11	Draft and promote dock ordinance	In process	Ordinance drafted. This is being pursued by ACCA
12	Pursue alternative development options for 340-344 Brewster Street	Completed	



Task Number	Activity	Status	Comments
E Business & Economic Development			
13	Establish a liaison within the City for business and neighborhood development in Black Rock	Completed	
14	Eliminate inappropriate commercial uses	Completed	Done by ONE Bridgeport
15	Identify, encourage, and support high-priority development.	On going	See Standing Committee 4 accomplishments
16	Create incentives for sustainable development	Not an NRZ task.	This is a major effort by the City administration.
17	Plan for the further development of Brewster Street	Deferred	This will be economically feasible when a successful Village District is achieved.
F Design Review and Development Standards			
18	Establish Black Rock Village District and guidelines	Completed	Village District zoning regulations passed by zoning boards in 2015.
19	Create commercial rehabilitation and façade improvement programs	In process	
20	Develop plan for streetscape improvements	In process	Part of Village District activity & \$500K State grant program.
G Circulation, Access, Transportation, & Parking			
21	Develop neighborhood gateways	Completed	
22	Improve existing municipal parking lots	Completed	Only 1 municipal lot. Repaved & improved.
23	Provide traffic lights or other traffic-calming devices at trouble intersections	Completed	Pedestrian crossing aids installed at intersections.
24	Investigate potential for neighborhood trolley route	Cancelled	Not feasible at this time
25	Investigate potential for foot bridge across Ash Creek	In process	The State funded the construction of this bridge in 2015
26	Enable bicycle access in Black Rock	Completed	



Task Number	Activity	Status	Comments
27	Implement on-street parking regulations	In process	Plans for implementing the \$500K State grant done in 2015.
28	Develop parking plan for Black Rock Library	In process	
29	Explore expansion of municipal parking on available sites	In process	
H Quality of Life			
30	Increase communication between the City, public safety, and the community	Completed (Done by BRCC)	A Sector Captain works with BRCC Public Safety Comm.
31	Advocate for a police officer position dedicated to Black Rock	Completed (Done by BRCC)	This exists at the patrol and leadership levels.
I Education			
32	Improve infrastructure at Black Rock schools	Completed	Black Rock School completed in 2015. Longfellow School under construction.
33	Increase children's access to education, including transportation to neighborhood events	On going	
34	Emphasize partnerships within Black Rock	Completed	
35	Identify additional funding for gaps in education	On going	
36	Support keeping Black Rock School as a neighborhood school	Completed	Construction completed on increasing school from pre-K to 8.