

This Black Rock NRZ 2017 Annual Report is submitted in accordance with the Black Rock NRZ Bylaws Section 6.08.

**I. Organization**

The 2017 Executive Committee consists of the following elected members:

President:	Stephanie Barnes*
Vice President:	David Barbour
Treasurer:	John Marshall Lee
Secretary	Heidi Schmenk
Elected Member	Gerry Manning
Elected Member	Joseph Ianniello

\*In October Stephanie Barnes resigned as President and in December Scott Burns was elected President.

**Members of the Board of Directors:**

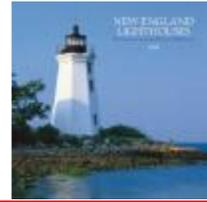
David Barbour	Gerry Manning
Stephanie Barnes	Michelle Margo
Phil Blagys	Lazaros Papanikolaou
Robert Foley	Heide Schmenk
Courtney Hartl	Linda Simard
Peter Holecz	John Soltis
Joseph Ianniello	Kate Spain
John Marshall Lee	L. Kraig Steffen
Joe Larcheveque	John Weldon
Karyn Leito	Bruce Williams

Ex officio Members	Office
Kathryn M. Bukovsky	130 <sup>th</sup> District City Council Member
Scott Burns	130 <sup>th</sup> District City Council Member

**II. COMMITTEES**

The following members of the Board of Directors served on the Nominating Standing Committee:

John Marshall Lee (Chairman)  
John Soltis



In addition to the Nominating Standing Committee, the bylaws define six Standing Committees that drive the implementation process. The Standing Committees and their chairpersons are:

Standing Committee	Name	Chairperson
1	Business & Economic Development	John Weldon
2	Education	Open
3	Arts, Entertainment & Culture	Bruce Williams
4	Land Use, Development, & Historic Preservation	John Weldon
5	Outreach and Communications	Heidi Schmenk
6	Quality of Life, Environment, & Public Safety	Phil Blagys

### **III. OPERATIONS**

There were six meetings of the Black Rock NRZ Board of Directors in 2017. There were many meetings of the various NRZ Standing Committees.

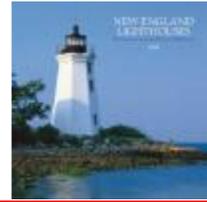
As part of the bylaws the NRZ supports other Black Rock groups. In 2017 the NRZ worked with the following groups:

- ❖ Ash Creek Conservation Association (ACCA)
- ❖ Black Rock Art Guild (BRAG)
- ❖ Black Rock Business Association (BRBA)
- ❖ Black Rock Community Council (BRCC)
- ❖ Black Rock Farmers Market. The NRZ served as fiduciary for the market and provided funding.
- ❖ Black Rock Garden Club (BRGC)
- ❖ Burroughs Community Center (BCC)
- ❖ Friends of the Bridgeport Public Library (FBPL)

The Black Rock NRZ’s John Marshall Lee and the West Side NRZ’s Frank Borres established the Bridgeport NRZ Leadership Committee (BNLC) that consists of the leaders in each of the eight Bridgeport NRZs. Joseph Ianniello, a member of the Black Rock NRZ Executive Committee, was Secretary of the BNLC in 2017.

The Black Rock NRZ, Inc. worked with members of both the City of Bridgeport’s administration and the State Legislature, including the following people in 2017:

- ❖ Steven Stafstrom, 129<sup>th</sup> (Black Rock) District State Representative
- ❖ Scott Burns, 130<sup>th</sup> (Black Rock) City Council Member
- ❖ Kathryn M. Bukovsky, 130<sup>th</sup> (Black Rock) City Council Member
- ❖ Alma Maya, OPED Neighborhood Outreach Coordinator
- ❖ Angie Staltaro, a retired member of the disbanded Neighborhood Revitalization Department and now a consultant working with Alma Maya



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**IV. Treasurer's Report**

The Black Rock NRZ, Inc. received their designation as a 501 (c) 3 organization in 2011 to facilitate fundraising.

The treasurer's report below is through February 21, 2018.

January 1, 2016 to December 31, 2016	Account Balance	\$12,866.74
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Expense

Check No. 1018	May 8, 2017	\$1,000.00
Check No. 1019	October 24, 2017	<u>989.00</u>
		\$10,877.74

Revenue

Smith/Spain Campaign	449.03*
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Account Balance	\$11,326.77
February 21, 2018	

*\*This was a donation from the Smith/Spain campaign and it was asked that these funds go to activities and projects focused on improving the lives of residents of PT Barnum apartments and/or the Towers complex per Niels Heilman, Treasurer.*

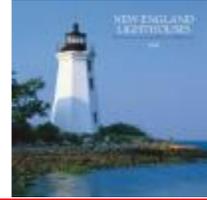
There have been two checking accounts operated in the past by Black Rock NRZ, Inc. with Peoples United Bank. The second account was opened to receive contributions for Black Rock Farmers Market. Per request of the people running the Farmers Market, the balance in their account has been returned to the Farmers Market with a check for \$1,800 dated February 13, 2018. Previously, one other check in the amount of \$5,000 was provided to them on October 25, 2017, thus \$6,800 was received in our Peoples Account and distributed back to the Farmers Market. The \$1,000 initial startup from BRNRZ is available to be returned to the NRZ and the account closed.

**V. HIGHLIGHTS of ACTIVITIES**

**Standing Committee 1: Business and Economic Development:**

Major projects in 2017 were:

- a. The Pedestrian Bridge from Black Rock to the Fairfield Metro Train Station



- b. Black Rock Commercial Village District Gateway Improvements
- c. The Wordin Avenue Park

Also, there was a privately funded major development in Black Rock involving the historic Black Rock Bank and Trust structure on Fairfield Avenue at the corner of Brewster Street, as well as another privately funded mixed use development at the corner of Fairfield Avenue and Fox Street.

Each of these projects is described below.

a. Pedestrian Bridge — Black Rock to Fairfield Metro Train Station:

In 2015, Bridgeport secured \$3.8 million in Connecticut Department of Transportation funds to build a pedestrian bridge in Black Rock over Ash Creek to the Fairfield Metro train station.

The 160-foot steel truss bridge will provide greater access for Black Rock residents to the train station. With a walkway width of 14 feet, the bridge will be a safe and convenient improvement to Bridgeport's transit oriented development.

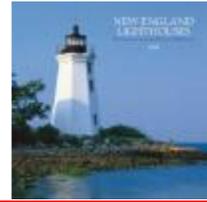
The project also includes improvements to Fox Street (where one end of the bridge will connect) in anticipation of the increase in pedestrian and bicycle activity from Fairfield Avenue to the bridge site. The work includes reconstruction of sidewalks and curbs, along with the planting of street trees with potential to extend the existing bicycle route from Fairfield Avenue to the bridge.

In addition to the bridge structure, there will be improvements to the Creek trail. The 650 foot walkway extending Canfield Avenue creates a pedestrian greenway along current dead ends from Fox Street to Davidson Street. This will significantly increase the ¼ mile walkshed to the Fairfield Metro train station and create a scenic greenway along Ash Creek. The trail work will also eradicate existing invasive plant species and create upland meadow vegetation.

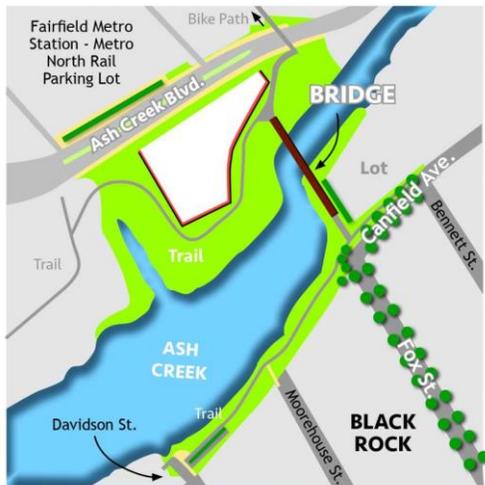
On the Bridgeport side of the bridge, there will be a gateway plaza constructed to connect to the bridge. On the Fairfield side, there will be work to help connect the wetlands walking trail and the train station.

Four community meetings were planned during the design stage to discuss the approach and get community input.

On Thursday, February 2, 2017 there was the second of the four planned community meetings at the Burroughs Community Center for public input regarding the Fox Street Bridge and for the Canfield Avenue and Fox Street area improvements. At the meeting the efforts during 2016 were discussed. In February 2018 the third community meeting was held. The design is 70% complete and the bridge is expected to complete construction in late 2020 or early 2021.



A rendition of the pedestrian bridge span over Ash Creek that will connect the Bridgeport neighborhood of Black Rock with the Fairfield Metro Rail Station in Fairfield.



An aerial rendition of the pedestrian bridge showing the access via existing city streets and a walking trail along Ash Creek.

The designer's aerial rendition of the bridge, walkway from Davidson Street to Fox Street, and Fox Street improvements is shown below in in Figure 1.

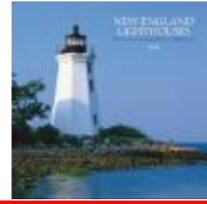
On July 13, 2017 there was a meeting with the people responsible for further developing the Fairfield Metro Center on the Fairfield side of the bridge. Plans for this area include apartments in about 5 buildings with a total of approximately 400 units, a Marriott Hotel, and a restaurant with outside dining. In September 2017, the mixed residential-retail development named Trademark Fairfield, adjacent to Fairfield Metro Center at 685 Commerce Drive in Fairfield, held a ribbon cutting and has since announced the opening of a Brazilian barbecue restaurant in its ground level.



Figure 1 Designers Aerial View of the Ask Creek Bridge Project

Proposed Improvements - Index Plan





b. Black Rock Commercial Village District Gateway Improvements:

Work continues on the \$500,000 State grant to improve the section of Black Rock along Fairfield Avenue from the Fairfield Town Line to Brewster Street. The Brewster Street and Fairfield Avenue intersection is considered the center of the Black Rock Commercial Village District.

The Black Rock Business District Gateway Improvements consist of traffic calming strategies to improve the safety for pedestrians, bicyclists, and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape. Along with sidewalk and planting improvements, focal design features include integrated stormwater bioswales, pervious parking stalls, stamped concrete sidewalks, large thermo/epoxy graphics in the roadway that are representative of the neighborhood character and a treatment for an existing historic mile marker.

Attractive corner "bump-outs" will provide a traffic calming, pedestrian-safe area on each of the four curb corners on Fairfield Avenue at Brewster Street. A bump-out is an 8-foot projection at crossways into the avenue that enables a motorist to see pedestrians waiting to cross the street. This improves safety since pedestrians have a shorter crossing distance. Also, a narrowing of the roadway should slow down traffic.

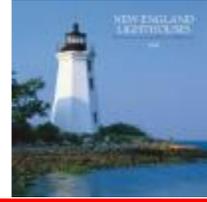
A community meeting was held on July 10, 2017 at which the designer discussed the design approach and asked for inputs. The project is in the design phase; construction should begin in the spring of 2018.



Two illustrations show the Black Rock Commercial Village District Gateway Improvement's concept that consist of traffic calming strategies that look to improve the safety for pedestrians, bicyclists, and motor vehicles, while creating aesthetic infrastructure improvements to the streetscape.

c. Wordin Avenue Park:

Unused PY-41 HUD CDBG funding became available for rehabilitating a park designated "Wordin Park". Wordin Park is a triangular city park bounded by Wordin



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Avenue, Spruce Street, and St. Stevens Road. The new park is across the street from the new Geraldine Clayton Magnet Academy that opened in 2017.

Benches, trash receptacles, and grills were installed. Moveable picnic tables were added to the original plan at no cost with delivery expected in the spring of 2018.

In November there was a meeting with Steve Hladun of the City's Parks and Recreation Department, a representative from Northeast Horticulture (NH), and NRZ project lead Laz Papanikolaou, and 11 trees were selected of various species. The trees were delivered the following day and planted by NH. NH also planted several hundred daffodil bulbs provided by Parks and Recreation. The Norway spruce was omitted from the plan.

It is expected that PY-41 and PY-42 funds that were left over from prior HUD CDBG years will be allocated to the NRZ and used to add a decorative fence and new handicapped accessible sidewalks to the Wordin Park project.

Mixed Use Development at Fairfield Avenue and Fox Street.

A private developer has razed multi-family dwellings which previously occupied space at the northwest corner of Fairfield Avenue and Fox Street. In their place that developer has begun construction of a mixed-use building to have ground floor retail and second floor residential units. The building is intended to capitalize on the aforementioned pedestrian bridge connecting Black Rock to Fairfield Metro Train at the foot of Fox Street.

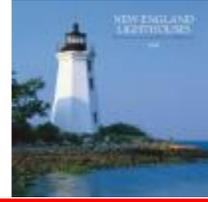
Black Rock Bank and Trust Renovation (See History BRCC Committee in Standing Committee 6 section).

**Design Review Committee:** This unofficial committee was established in 2016 to work mainly with Standing Committee 4 (Land Use, Development, & Historic Preservation). It is chaired by Vice President David Barbour.

The group includes members with expertise in architecture, landscape architecture, art, graphic design, and Black Rock history. In the interest of maintaining design quality in the neighborhood, the committee reviews proposed commercial developments, private and public. The focus is the evaluation of proposed designs' aesthetic compatibility with the neighborhood. When aesthetic and/or design deficiencies are identified, the committee makes recommendations for improvements. The committee worked on improvements to the proposed design of the Wordin Avenue Park. The group also reviews petitions to the zoning boards to ensure that proposed projects maintain the quality compatible with the neighborhood.

**Standing Committee 2 Education:**

With the \$13 million addition expanding Black Rock Elementary School to include classes for seventh and eighth grades completed in 2015, and the tear down of Longfellow School and building of the \$51 million Geraldine Claytor Magnet



Academy (GCMA) completed in 2017, the tasks of this Standing Committee are complete.

**Standing Committee 3: Arts, Entertainment, and Culture:**

The goal of the Arts, Entertainment, and Culture Committee is to distinguish Black Rock as a recognizable center for arts, entertainment, and culture. To that end, the NRZ is involved in expanding the neighborhood's visibility when it comes to each of these charges. At the same time it is possible for the group to establish procedures, based on industry best practices, for engaging artists of all kinds, developers, and event planners to the area.

The NRZ works closely with the Black Rock Art Guild (BRAG). BRAG meets the fourth Tuesday of each month. BRAG had many shows, one of which included poetry and art with the poems about paintings. Those interested in the events should go to the BRAG webpage and Facebook page.

In 2017 BRAG has had many shows and exhibitions in Black Rock venues. The list and extent of the art in all varieties was extensive. These include all types of visual art and also include poetry and music. Black Rock venues include the Black Rock Library, Harborview Market, Framemakers, and the Burroughs Community Center. Other venues include the University of Bridgeport and the Fairfield University Book Store.

**Standing Committee 4: Land Use, Development, & Historic Preservation:**

Personnel on this standing committee have been an integral part of the activities detailed above in Standing Committee 1, Economic Development. Any future issues that involve Historic Preservation will be addressed by Standing Committee 4.

This Standing Committee has completed most of their Strategic Plan tasks. It continues to monitor the Task 12 activities in the Strategic Plan Summary of Tasks, "Pursue alternative development options for 340-344 Brewster Street."

**Standing Committee 5: Outreach and Communications:**

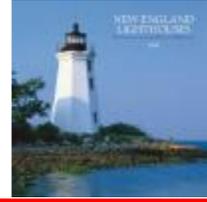
The main function of this committee is to inform the Black Rock community about the NRZ, our organization and activities, and to encourage their involvement.

In 2017 a website was developed at: <https://blackrocknrzbpt.wordpress.com/>.

**Standing Committee 6: Quality of Life, Environment, & Public Safety:**

**Quality of Life:** Quality of life tasks are distributed among other Standing Committees.

**Public Safety:** The BRCC Public Safety Committee is chaired by Phil Blagys who sits on the boards of both the Black Rock Community Council (BRCC) and the Black



Rock NRZ. The Public Safety Committee organization and operation is described below.

**Environmental Tasks:** The NRZ Environmental tasks coincide with the efforts and mission of the Ash Creek Conservation Association (ACCA).

NRZ Board Member Dr. Kraig Steffen is also Vice President of the ACCA and liaises with environmental issues that are part of Standing Committee 6 tasks.

### **BRCC Activities Directly Related to the NRZ Strategic Plan**

**BRCC Safety Committee:** The Safety Council works to promote the safety and security of the community by integrating the efforts of residents with the Bridgeport Police Department and elected officials. It consists of neighbors (about 300 households) from all areas of Black Rock working together in a variety of roles to enhance the quality of life that Black Rock has always enjoyed. It is organized like a block watch with Area Coordinators, Street Captains, and Block Watch Members. Crime issues are vetted through this committee for accuracy.

The Public Safety Committee met monthly in 2017, as appropriate, at the Burroughs Community Center. In addition to residents representing several sectors in Black Rock, also present were City Council members Scott Burns and Kathryn Bukovsky, State Representative Steven Stafstrom, as well as the evening and night patrol officers from the Bridgeport Police Department. A variety of public safety issues are discussed and addressed. Much of the information is kept confidential to protect sources of information.

On November 1, 2017 the Safety Committee held a community forum attended by about 40 residents. Attending from the police department were: The West End Commander, a Black Rock Patrol Officer, and Officers from Community Services, Narcotics & Vice, and others.

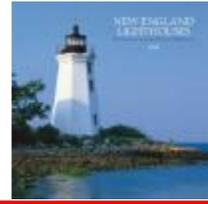
The Safety Committee receives, summarizes, and monitors crime statistics from the Bridgeport Police Department. This summary is used to alert Black Rock residents to crime trends so that they can take action to improve the security of their property and be alert to watch for and report crimes.

**BRCC Black Rock History Committee:** The BRCC History Committee met regularly in 2017 and continued its mission of promoting the history of Black Rock. Specific projects being planned include:

- Black Rock Bank and Trust Renovation

The Black Rock Bank & Trust structure at the corner of Fairfield Avenue and Brewster Street is being renovated and expanded by a privately funded developer to include 15 market-rate apartments and 1550 square feet of commercial space on the first floor.

The Black Rock Community Council (BRCC) History Committee is partnering with the Fairfield Museum and History Center to restore the Robert Lambdin



mural. The mural which depicts Squire's Wharf (currently the site of the Black Rock Yacht Club) during the early years of the 19th century and was on display for many years at the Black Rock Bank & Trust Building. This important piece of Black Rock's history has been taken down due to the ongoing restoration of this building and was moved temporarily to safe storage in a climate-controlled room at the Fairfield Museum and History Center which has now assumed its ownership. Its future will require restoring the mural and determining its final location.

As part of the restoration process, the mural was shipped to Williamstown Art Conservation Center in Massachusetts to secure an estimate for the cost of its restoration which was received in the amount of \$34,000. Subsequently a second estimate was received from another arts conservation center which was significantly higher. At the time of this writing, final plans for the restoration and associated needed funding have not been determined.

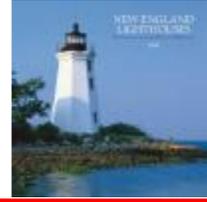


The Black Rock Bank and Trust



Robert Lamhdin Mural

- Continuing efforts to restore and maintain the Black Rock Harbor (Fayerweather) Light. The base restoration project which resulted in the acquisition of a grant for over \$400,000 has been completed. The grant and subsequent work were coordinated by the city of Bridgeport with the assistance from the BRCC. We will continue with further preservation efforts to protect and enhance this important historic structure.
- Creating and dedicating a memorial to Goody Knapp, a 17th century woman who was tried, wrongfully convicted, and hanged for witchcraft in 1653 during Connecticut's witch hysteria. The site of the hanging, Try's Field and planned location of this memorial, is on the property of the Burroughs Community Center
- Working with the Falkland Islands Museum & National Trust at Stanley to create a memorial for the Charles Cooper. The Cooper was a 19<sup>th</sup> century



packet ship built at the Hall Shipyard in Black Rock and was damaged rounding Cape Horn in 1866 but reached Port Stanley Harbor which became its final resting place. With much of the hull intact, its remains are the only full pieces of this type of 19<sup>th</sup> century wooden ship anywhere in the world. It is our intent to bring some significant piece of this vessel to Black Rock to incorporate in a lasting memorial to the Cooper.

- Continuing the project to create a digital walking history of Black Rock begun in 2015. This work entails the digitization, review, and updating of a slide presentation created in 1977 that was part of Black Rock's Bicentennial celebration.
- Creating a study guide that will identify materials available at the Fairfield Museum & History Center that relate to Black Rock's history. In September, members of our committee met with the library director at the Fairfield Museum and History Center to begin this work. We are also currently collecting materials for creating a separate research center at the Black Rock Library
- Continuing efforts to restore and maintain the Black Rock Harbor (Fayerweather) Light. The base restoration project which resulted in the acquisition of a grant for over \$400,000 has been completed. The grant and subsequent work were coordinated by the city of Bridgeport with the assistance from the BRCC. We will continue with further preservation efforts to protect and enhance this important historic structure.

## **VI. NRZ STRATEGIC PLAN GOALS**

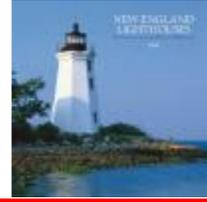
The Strategic Plan, in total, consists of 36 recommendations, which are summarized on Page 33 of the plan as tasks with detailed explanations on the pages immediately following. These 36 recommendations/tasks focus on key themes that came up repeatedly during the Planning Committee discussions, including: Environment and Open Space; Arts, Culture, and Entertainment; Zoning, Land Use, and Historic Preservation; Business and Economic Development; Design Review and Development Standards; Circulation, Access, Transportation and Parking; Quality of Life; and Education.

The 36 task summary is Table A-1 in Appendix A of this document.

## **VII. RELATED TASKS COMPLETED**

Table A-2 in Appendix A lists the detailed status of all tasks and summarizes the status in categories as complete, in-process, on-going, and not applicable.

The **Strategic Plan Tasks Status Summary** section in Appendix A lists 21 tasks as completed. They are tasks 1 through 3, 5 through 8, 10 through 14, 18, 21, 26, 30 through 34, and 36 in Tables A-1 and A-2.



These tables also list 6 tasks as not applicable and will not be addressed by the NRZ. The rationale for this is given in Appendix A's **Strategic Plan Tasks Status Summary** section.

### **VIII. SUMMARY and STRATEGIC PLAN UPDATE**

Appendix A, Table A-1 is the Strategic Plan's summary list of tasks. Table A-2 in the appendix provides a detailed status and accomplishment for each of the 36 tasks listed in the Strategic Plan.

The **Strategic Plan Tasks Status Summary** section in Appendix A states that 21 of the Strategic Plan tasks are completed and that 6 are not applicable. As explained in the appendix, the 6 classified as "Not Applicable" will not be addressed by the NRZ. Therefore 75% of the tasks are completed. Twenty-five percent (25%) are in-process or on-going.

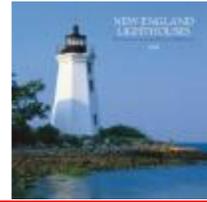
In 2018 the NRZ will focus on the Commercial Village Overlay District (Village District) implementation with economic and cultural improvements, embedding historical themes, and extending improvements on Fairfield Avenue into Census Tract 702 (Ellsworth Street to I95). This requires identifying and encouraging new development and rehabilitation of venues in keeping with the character of Black Rock to make it a pedestrian oriented and mixed-use district. The NRZ and the Black Rock community will need City, State, and possibly non-government grant support.

Also in 2018 complete the Village District Gateway Improvements project and continue toward a 2020 completion of the Pedestrian Bridge from Fox Street to the Fairfield Metro Station. Both these projects are funded by State grants.

Some organizational initiatives may be necessary:

- A community design and development review board to work with zoning to help define and ensure compliance with Village District regulations and motifs.
- Strengthen the relationship with Black Rock organizations such as:
  - Ensuring the Black Rock Business Association (BRBA) takes a prominent role in the Village District implementation and maintenance
  - Forming a partnership with the Black Rock Community Council (BRCC) whose large membership with skills needed and long history of detailed knowledge and excellent reputation in Black Rock and Bridgeport would be an asset to the NRZ activities
- Increase awareness of the Black Rock historic significance to the City of Bridgeport. This would be a benefit to the City as well as to Black Rock.

Finally, an emerging problem is a lack of parking for access to Village District venues. The NRZ and community will have to work with the City in addressing this problem.



Respectfully Submitted,

Approved by:

Stephanie Barnes  
Immediate Past President

3/22/2018  
Date

Scott Burns  
Scott Burns  
Current President

3/27/18  
Date

David Barbour  
David Barbour  
Vice President

3/16/18  
Date

John Marshall Lee  
John Marshall Lee  
Treasurer

3/23/18  
Date

Approved by:

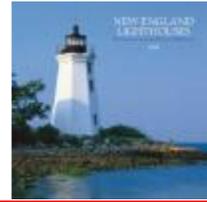
Gerry Manning  
Member Executive Committee

3/21/18  
Date

Joseph W. Ianniello  
Joseph W. Ianniello  
Member Executive Committee

3/23/18  
Date

Stephanie Barnes and Gerry Manning approved the 2017 Black Rock NRZ Annual Report on the dates indicated but were not available to sign the document.



**Appendix A: Status of Strategic Plan Tasks**

Table A-1 is from the Black Rock NRZ Strategic Plan page 33 and is a summary of the Strategic Plan tasks.

Table A-2 gives the status of each individual task in Table A-1.

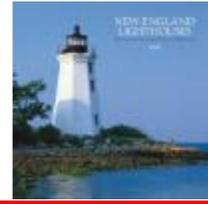
**Strategic Plan Statistics:**

<b>Task Category</b>	<b>Number</b>	<b>Percent</b>
Completed	21	58%
In-process	5	14%
On-going*	4	11%
Not Applicable**	6	17%
<b>Total</b>	<b>36</b>	

\*On-going tasks are activities that do not come to completion. For example Task 15 which states, "Identify, encourage, and support high-priority development" is open ended and continues. Similarly, Tasks 22, 23, and 28 are open ended and continue.

\*\*Rationale for identifying tasks as Not Applicable is as follows:

<b>Task Number</b>	<b>Description</b>	<b>Not Applicable Rationale</b>
4	Develop a Black Rock Waterfront Linear Park	St. Mary's Park effectively satisfies this task
9	Influence ordinance to deny zone changes in historic district	Requires a comprehensive look at an historic district plan
16	Create incentives for sustainable development	A City effort
17	Plan for the further development of Brewster Street	Could be a major effort after Village District is established
24	Investigate potential for a neighborhood trolley route	Not enough venues at this time
35	Identify additional funding for gaps in education	Board of Education function



**Appendix A (continued): Status of Strategic Plan Tasks**

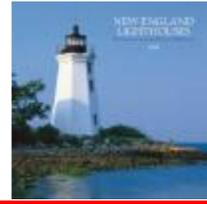
Table A-1: List of Tasks from the NRZ Strategic Plan page 33

**IX. NRZ Strategy**

As a result of careful planning, analysis, and stakeholder input, the consultants recommend the following 39 components to create a successful revitalization strategy for Black Rock. An implementation timeframe is also indicated, with immediate implementation (■) occurring within one year, short-term implementation (□) in one to five years, and long-term implementation (Ⓜ) in six to ten years. Each strategy is further defined on the following pages.

<b>A. Implementation</b>	
1. Identify/create an entity to oversee implementation of the plan	■ Within 1 year
<b>B. Environment and Open Space</b>	<b>Implementation</b>
2. Participate in design of improvements to Ellsworth Park	■ Within 1 year
3. Participate in design of improvements to P.T. Barnum Park	□ 1-5 Years
4. Develop Black Rock Waterfront Linear Park	Ⓜ 6-10 Years
<b>C. Arts, Culture and Entertainment</b>	<b>Implementation</b>
5. Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	□ 1-5 Years
6. Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	□ 1-5 Years
7. Develop a public art plan to commission juried public art.	Ⓜ 6-10 Years
<b>D. Zoning, Land Use and Historic Preservation</b>	
8. Develop guidelines for and ratify the Conservation Overlay Zone	□ 1-5 Years
9. Influence ordinance re-draft to include denial of zone changes in historic districts	□ 1-5 Years
10. Develop preservation loan program	□ 1-5 Years
11. Draft and promote dock ordinance	□ 1-5 Years
12. Pursue alternative development options for 340-344 Brewster Street	■ Within 1 year
<b>E. Business and Economic Development</b>	<b>Implementation</b>
13. Establish a liaison within the City for business and neighborhood development in Black Rock	■ Within 1 year
14. Eliminate inappropriate commercial uses	□ 1-5 Years
15. Identify, encourage, and support high-priority development opportunities	□ 1-5 Years
16. Create incentives for sustainable development	□ 1-5 Years
17. Plan for the further development of Brewster Street	Ⓜ 6-10 Years
<b>F. Design Review and Development Standards</b>	
18. Establish Black Rock Village District and guidelines	■ Within 1 year
19. Create commercial rehabilitation and façade improvement programs	□ 1-5 Years
20. Develop plan for streetscape improvements	□ 1-5 Years
<b>G. Circulation, Access, Transportation, and Parking</b>	<b>Implementation</b>
21. Develop neighborhood gateways	■ Within 1 year
22. Improve existing municipal parking lots	■ Within 1 year
23. Provide traffic lights or other traffic-calming devices at trouble intersections	□ 1-5 Years
24. Investigate potential for neighborhood trolley route	□ 1-5 Years
25. Investigate potential for foot bridge across Ash Creek	□ 1-5 Years
26. Enable bicycle access in Black Rock	□ 1-5 Years
27. Implement on-street parking regulations	■ Within 1 year
28. Develop parking plan for Black Rock Library	□ 1-5 Years
29. Explore expansion of municipal parking on available sites	□ 1-5 Years
<b>H. Quality of Life</b>	<b>Implementation</b>
30. Increase communication between the City, public safety, and the community	■ Within 1 year
31. Advocate for a police officer position dedicated to Black Rock	■ Within 1 year
<b>I. Education</b>	<b>Implementation</b>
32. Improve infrastructure at Black Rock schools	□ 1-5 Years
33. Increase children's access to education, including transportation to neighborhood events	□ 1-5 Years
34. Emphasize partnerships within Black Rock	■ Within 1 year
35. Identify additional funding for gaps in education	□ 1-5 Years
36. Support keeping Black Rock School as a neighborhood school	■ Within 1 year

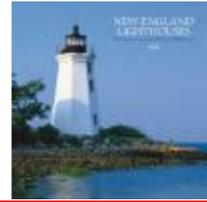
Zar Co Architecture & Interiors Group



**Appendix A (continued): Status of Strategic Plan Tasks**

Table A-2: Detailed Status of each Strategic Plan Task

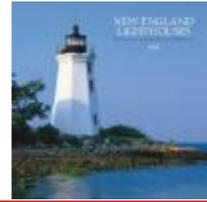
<b>Task Number</b>	<b>Activity</b>	<b>Status</b>	<b>Comments</b>
<b>A Implementation</b>			
1	Identify/create an entity to oversee implementation of the plan	Completed	
<b>B Environment &amp; Open Space</b>			
2	Participate in design of improvements to Ellsworth Park	Completed	
3	Participate in design of improvements to P.T. Barnum Park	Completed	The Cal Ripken foundation built a state-of-the-art little league ball field at P.T. Barnum Park
4	Develop Black Rock Waterfront Linear Park	Not Applicable	St. Mary's Park satisfies this task
<b>C Arts, Culture, &amp; Entertainment</b>			
5	Develop a strategic plan for the Arts, Culture and Entertainment Industry in Black Rock (include plan for interface with business and economic development plans)	Completed	NRZ & BRAG did this in 2016 & are now continuing to implement this.
6	Identify developer/funding and sites for artist and entertainment venues including live/work spaces, an arts center and multi-use performance venues.	Completed.	Same as above
7	Develop a public art plan to commission juried public art.	Completed	Annual Arts Festival (See task 5)
<b>D Zoning, Land Use, Historic Preservation</b>			
8	Develop guidelines for and ratify the Conservation Overlay Zone	Completed	Guidelines Developed. This is being pursued by ACCA (see below)
9	Influence ordinance re-draft to include denial of zone changes in historic districts	Not Applicable	Not feasible at this time
10	Develop preservation loan program	Completed	This is being pursued by ACCA
11	Draft and promote dock ordinance	Completed	Ordinance drafted. This is being pursued by ACCA
12	Pursue alternative development options for 340-344 Brewster Street	Completed	



**Appendix A (continued): Status of Strategic Plan Tasks**

Table A-2 (continued): Detailed Status of each Strategic Plan Task

<b>Task Number</b>	<b>Activity</b>	<b>Status</b>	<b>Comments</b>
	<b>E Business &amp; Economic Development</b>		
13	Establish a liaison within the City for business and neighborhood development in Black Rock	Completed	
14	Eliminate inappropriate commercial uses	Completed	Done by ONE Bridgeport
15	Identify, encourage, and support high-priority development.	On going	See Standing Committee 4 accomplishments
16	Create incentives for sustainable development	Not Applicable	This is a major effort by the City administration. (Not an NRZ task).
17	Plan for the further development of Brewster Street	Not Applicable	This will be economically feasible when a successful Village District is achieved.
	<b>F Design Review and Development Standards</b>		
18	Establish Black Rock Village District and guidelines	Completed	Village District zoning regulations passed by zoning boards in 2015.
19	Create commercial rehabilitation and façade improvement programs	In process	
20	Develop plan for streetscape improvements	In process	Part of Village District activity & \$500K State grant program.
	<b>G Circulation, Access, Transportation, &amp; Parking</b>		
21	Develop neighborhood gateways	Completed	
22	Improve existing municipal parking lots	On going	Only 1 municipal lot. Repaved & improved. More needed
23	Provide traffic lights or other traffic-calming devices at trouble intersections	On going	Pedestrian crossing aids installed at intersections.
24	Investigate potential for neighborhood trolley route	Not Applicable	Not feasible at this time
25	Investigate potential for foot bridge across Ash Creek	In process	The State funded the construction of this bridge in 2015
26	Enable bicycle access in Black Rock	Completed	



**Appendix A (continued): Status of Strategic Plan Tasks**

Table A-2 (continued): Detailed Status of each Strategic Plan Task

<b>Task Number</b>	<b>Activity</b>	<b>Status</b>	<b>Comments</b>
27	Implement on-street parking regulations	In process	Plans for implementing the \$500K State grant done in 2015.
28	Develop parking plan for Black Rock Library	On going	
29	Explore expansion of municipal parking on available sites	In process	
<b>H Quality of Life</b>			
30	Increase communication between the City, public safety, and the community	Completed (Done by BRCC)	A BPT PD Sector Captain works with BRCC Public Safety Committee.
31	Advocate for a police officer position dedicated to Black Rock	Completed (Done by BRCC)	This exists at the patrol and leadership levels.
<b>I Education</b>			
32	Improve infrastructure at Black Rock schools	Completed	Black Rock School completed in 2015. Geraldine Claytor Magnet Academy (former Longfellow School) completed in 2017.
33	Increase children's access to education, including transportation to neighborhood events	Completed	
34	Emphasize partnerships within Black Rock	Completed	
35	Identify additional funding for gaps in education	Not Applicable	Not an NRZ task
36	Support keeping Black Rock School as a neighborhood school	Completed	Construction completed on increasing school from pre-K to 8.